Memorandum

Corporate Services Department
City Clerk Services

Date: June 8, 2017
File: A-2140

To: City Council

From: Andrew Brouwer, City Clerk

Re: Oshawa Ward Boundary Review – Final Recommendations Report

Please find attached a copy of the Final Recommendations Report prepared by the consulting partnership of Watson & Associates and Dr. Robert Williams as part of the City’s Ward Boundary Review.

Recommendation:

It is recommended to City Council:

That Council select final Option 1 or 2 as outlined in the Final Ward Boundary Review Report prepared by Watson and Associates in partnership with Dr. Robert Williams dated June 7, 2017; and,

That staff be directed to prepare the appropriate implementing bylaw and any administrative matters to give effect to Council's selected ward boundary option at the June 26, 2017 Council meeting.
City of Oshawa
Ward Boundary Review
Final Recommendations Report

June 7, 2017

In association with
Dr. Robert J. Williams
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1. **Study Overview**

1.1 **Terms of Reference**

Watson & Associates Economists Ltd., in association with Dr. Robert J. Williams, was retained to undertake a comprehensive Ward Boundary Review (W.B.R.) for the City of Oshawa. The Consultant Team has operated independently from Council and City staff and have conferred with residents to assist in designing possible models of municipal representation and preliminary ward boundary configurations. This phase of the study provides Council with a final report and a recommended ward model and Council composition and two recommended ward boundary options for their consideration.

1.2 **Context**

Elections for Oshawa City Council have been conducted in a variety of forms over the past several decades, including at-large elections from 1933 to 1973, a mixed system (most Councillors elected at-large with one Councillor elected in a ward comprising the former Township of East Whitby) from 1973 to 1984 and a ten-ward system from 1984 to 1997. The number of wards was reduced to seven in 1997 and that system was replaced in 2006 by an at-large system.

The City of Oshawa's Council is presently comprised of eleven members, including the Mayor, seven Regional and City Councillors, and three City Councillors. All members of Council are elected at-large through three separate ballots.

Two factors are driving this Review:

- A by-law passed by Durham Regional Council under the provisions of the *Municipal Act, 2001* s. 218 will reduce the number of Oshawa Regional Councillors from 7 to 5 in 2018; and
- Council directed City staff to return to the election of members of Council in wards following the results of a question placed on the 2014 municipal election ballot. That is, all Councillors in Oshawa will be elected in wards in 2018 instead of in a City-wide at-large vote.

A key component of the W.B.R. is to confirm the number of City Councillors to be elected in 2018 (which City Council has the authority to establish). It should be noted that the Regional Council by-law does not affect the Mayor, who will continue to sit on Regional Council as a sixth representative for Oshawa.
1.3 Study Objectives

The primary purpose of the W.B.R. is to prepare Oshawa City Council to make decisions about the composition of City Council (that is, how many City Councillors will be elected) and the ward structure that will be used to elect all Councillors. The Review has a number of key objectives in accordance with the project terms of reference, as follows:

- Review the existing Council composition and develop recommendations for an optimal configuration;
- Identify plausible ward boundary options that take into account the results of the consultation process and Council composition arrangements;
- Prepare population projections for the development and evaluation of ward boundary options for the next three municipal elections; and
- Prepare reports that will set out alternative ward boundaries to ensure effective and equitable electoral arrangements, based on the principles identified.

1.4 Project Structure and Timeline

The W.B.R. commenced in August, 2016 and is expected to be completed in June, 2017. The study has several main phases as illustrated in Figure 1 and is currently in its final phase (Phase 3).

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1 Municipal councils have the legal right to create, change or dissolve wards for the purpose of electing municipal councillors as per the Municipal Act, 2001 (sections 222 and 223).
Work completed to date includes:

- Research and data compilation;
- Interviews with Councillors and the Mayor;
- Population and growth forecasting and data modelling to 2026;
- Public Consultation – Round 1 (consultation period of December 6, 2016 to January 20, 2017);
- Preparation of a Progress Report, dated April 5, 2017, which was presented to Council on April 10, 2017;
- Development of Preliminary Ward Options;
- Preparation of a Preliminary Options Report, dated April 19, 2017;
- Public Consultation – Round 2 (consultation period of April 19 to May 12, 2017);
- Council Workshop and Training Session held on May 25, 2017;
- The finalization of options;
- Preparation of a Final Recommendations Report (as presented herein);
- In collaboration with City staff:
  - A project web page was set up through the City of Oshawa website and Connect Oshawa;¹
  - Study reports and presentation materials were posted on the project web page;
  - Articles with respect to the W.B.R. were featured in the resident newsletter Inside Oshawa;
  - Materials promoting the Review were displayed at City facilities;
  - Advertisements concerning the Review were placed in local newspapers and on Facebook; and
  - The Review was promoted through a number of news releases and through social media.

1.5 The Progress and Preliminary Options Reports

The Consultant Team prepared and released two earlier reports during the course of the Review: a Progress Report (April 5, 2017) and a Preliminary Options Report (April 19, 2017). These two reports serve as platforms for this Final Report.

The Progress Report provided:

- An explanation of the Terms of Reference and Objectives for the W.B.R.;
- A review of the representation system in Oshawa;
- A detailed discussion and explanation of the Guiding Principles that frame the Review;
- An analysis of the distribution of the present City population and a forecast of population growth over the 2017 to 2026 period;
- A discussion of three concepts for electing future Councils (five-ward options, ten-ward options and mixed-ward options); and
- A description of the first-round public consultation process and a summary of feedback received that addressed questions related to the number of City Councillors, the priority attached to the various Guiding Principles and the neighbourhoods within the City.

The Preliminary Options Report provided:

- Overviews of the Terms of Reference, Objectives, the project timelines and the Guiding Principles; and
- Twelve Preliminary Options developed under three models of representation (a five-ward, ten-ward and mixed-ward model).

This Final Report only explores these topics in summary form to provide context and assumes that those interested in the findings and recommendations presented herein have reviewed the Progress Report and the Preliminary Options Report.

### 1.6 Public Consultation

The Oshawa W.B.R. incorporated a comprehensive public engagement component which included two distinct phases of public consultation – Round 1 and Round 2.

The purpose of the public engagement component was two-fold:

- Inform residents of Oshawa about the context and reasons for the W.B.R. and the key factors that are being considered in the Review; and
- Engage Oshawa residents in a manner that provides valuable input to the development and design of the model of municipal representation ward boundary options.

Public Consultations in Round 1 and Round 2 are discussed in detail below.
Round 1

The first round of public consultation was completed during the period December 6, 2016 to January 20, 2017. This round of public consultation was intended to inform the public on the ward boundary review process and to seek public perceptions and perspectives on the key issues to consider in the Review. Through the public consultation meetings and through the project website online comment/feedback form, participants were invited to provide their input/opinions with respect to the following:

- **Council Composition** – Should the number of City Councillors be changed for the 2018 municipal election?
- **Key Issues** – What issues do you believe are most important to address in the development of ward boundaries for the City of Oshawa?
- **Guiding Principles** – Which Guiding Principles should be given the highest priority in the development of ward boundaries?
- **Communities of Interest** – Help identify communities of interest and groupings of neighbourhoods that can be used to develop potential ward boundaries.

The feedback and comments received from Round 1 of consultation were documented and reflected in the analysis included in the Progress Report and helped inform the Preliminary Options presented in the Preliminary Options Report.

Round 2

The second round of public consultation was completed during the period April 19 to May 12, 2017. Public participation/input in Round 2 of consultation was solicited through the following means:

- Three community consultation sessions held throughout Oshawa;
- Online comment/feedback forms provided through the City’s public engagement portal. Hard copy versions of the comment/feedback form were also made available at the three community consultation sessions and through Service Oshawa; and
- Dedicated email address for general comments/input from the public.

The community consultation sessions included an “open house” component and an “interactive” component that was professionally facilitated to help optimize public
participation and input.¹ For the open house component, display boards showed background, process and contextual information and a PowerPoint presentation was delivered by the Consultant Team. The interactive component included a participatory workshop where attendees could discuss options for the composition of Council and the Preliminary Ward Options.

The community consultation sessions were held in the following locations:

- Wednesday, April 19 at Legends Centre – 6:30 p.m. to 9:00 p.m.;
- Tuesday, April 25 at the South Oshawa Community Centre – 6:30 p.m. to 9:00 p.m.; and
- Thursday, April 27 at the Civic Recreation Complex – 6:30 p.m. to 9:00 p.m.

Through the public consultation meetings in Round 2 and the project web page, the public was provided with information and context with respect to the preliminary ward boundary alternatives based on three distinct models of representation. Within this framework, participants were invited to provide their input/opinions with respect to the following:

- **Council Composition** – What should the number of Oshawa City Councillors be for the 2018 municipal election?
- **Design of Ward Boundaries** – What are the preferences with respect to the various ward arrangements and Preliminary Options presented?

Round 2 of public consultation achieved a modest level of public engagement, as follows:

- 26 people attended the public meetings; and
- 37 submissions (23 online and 14 hard copy) were received using the feedback/comment form.

Further details on the comment/feedback form and input received from Round 2 of public consultation are provided in Appendix A.

The feedback and comments received from Rounds 1 and 2 of consultation are reflected in the analysis presented herein and have helped inform the findings and recommendations. While public input from consultation provides valuable insight into the Review, it is not relied on exclusively. The Consultant Team utilized the public input

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¹ The workshop component of the community consultation sessions was coordinated and facilitated by Sarah White of Acede Consulting Group Inc.
in conjunction with its professional expertise and experience in ward boundary reviews along with best practices to develop the recommended options presented herein.

1.7 Purpose of this Report

The purpose of this report is to provide City Council and the residents of Oshawa with recommended ward options to be considered for implementation for the 2018 municipal election. The recommendations are based on the background research, technical analysis and public input/feedback received throughout the course of the Review.

1.8 Other Considerations

During the two rounds of public consultation, a number of issues were raised or proposals offered that were either outside the study terms of reference or beyond the powers of City Council to adopt. These included suggestions on the methods in which voting in the next municipal election should be conducted in Oshawa (for example, through on-line voting or the adoption of ranked ballots). While the Consultant Team values these suggestions and comments, they are considered independent of the proposals for representation we were engaged to develop and are therefore not addressed in this Review. Others, such as the appointment of Regional Councillors by City Council and term limits for Councillors, are not within the legislative powers of City Council to implement and are not addressed in this report.

2. Guiding Principles for Oshawa’s Ward Boundary Review

2.1 Overview of Guiding Principles

Oshawa's W.B.R. is framed by five Guiding Principles established for developing and evaluating potential options. The five principles were discussed in detail in Chapter 3 of the Progress Report but were not applied explicitly to the ward designs presented in the Preliminary Options report. Since the purpose of the W.B.R. is to provide Council with plausible and defensible recommended ward system Options, it is imperative that the Options considered by Council for adoption be understood within the framework of the Guiding Principles.

The Guiding Principles are discussed in further detail below.
**Effective representation** – Evaluate the capacity of each ward to give residents an effective voice in decision-making

This principle is drawn from an interpretation of the “right to vote” as articulated by the Supreme Court of Canada in the *Carter* decision of 1991 where the Court concluded that the “right to vote” is understood to be “the idea of having a voice in the deliberations of government as well as the idea of the right to bring one's grievances and concerns to the attention of one's government representative.” For Oshawa residents to have “a voice” that can be heard, wards across the City must not only provide equitable access to elected officials but each Councillor must be seen to be “speaking for” roughly the same number of residents when it comes to Council decision-making.

Moreover, since this is an “overriding” principle, it will be a consideration in the application of the other principles. An individual ward that meets the “effective representation” expectation is one that is composed of adjacent neighbourhoods and is of a size, scale and shape that a representative can serve her or his constituents successfully.

**Protection of communities of interest and neighbourhoods** – Draw ward boundary lines around recognized neighbourhoods, and community groupings

Developing a ward system for Oshawa essentially means overlaying a system of representation on the communities and neighbourhoods that already exist in the City or are projected for development over the next decade. Communities and neighbourhoods vary across the City but are identifiable by the built form and visible features (such as the age, type and density of residential units), by the mix of residential and other land uses, by a range of demographic socio-economic characteristics and sometimes by shared experiences through recreational, educational or other social networks. The number of such communities will not likely match the number of wards, so the latter will consist of a judicious grouping of neighbourhoods that can be positioned together for the purpose of electing members of Council. In addition, ward boundaries will not normally divide identifiable communities and neighbourhoods internally.

**Representation by population** – Ensure that every Councillor generally represents an equal number of constituents while allowing for some variation

The first priority in providing effective representation is “relative parity” and the degree of parity in each ward will be determined through the calculation of what will be called an “optimal” ward in Oshawa, a figure computed by dividing the number of wards by the...
total population of the City. The population of a ward will be considered “optimal” when it falls within 5 per cent above or below that number. As the Guiding Principles make clear, however, some variation may be considered acceptable given that there will inevitably be variations in the densities and character of communities and neighbourhoods across the City. That is, the concept of “equitable” representation – not necessarily “equal” representation – is more legitimate. In the absence of guidance on this question in the Municipal Act, 2001, population variations of up to 25% above or below the optimal size will be considered generally acceptable, a range consistent with legislated federal redistribution provisions. The goal in any case will be to reduce the range of variation among the wards as much as possible.

**Representation of current and future population trends** – Consider future changes in population to keep wards as balanced as possible

This principle re-affirms the previous search for parity, but seeks to consider ward boundary scenarios that will be sustainable for at least two terms of Council. Since Oshawa will experience population growth over the next decade (forecast to be in the range of 17,500 new residents over the 2017 to 2026 period) but distributed unevenly across the City, it is therefore appropriate to consider how growth patterns will influence the distribution of wards. The core evaluation premise will be the concept of an optimal future population for proposed wards.

**Physical features as natural boundaries** – Use physical and natural features as ward boundaries

This principle directs that, where feasible, ward boundaries should make use of permanent features of the natural or man-made environment (such as arterial roadways or rail lines) rather than create new, perhaps artificial, lines that may not be easily identified or widely understood by residents. Not all such physical features will be used since wards will be composed of identifiable communities that border on one another despite sometimes being separated by such a “marker.” The priority is to use features that are easily understood by the community.

**2.2 Relative Weighting of Guiding Principles**

No ward system design can uniformly meet all of the Guiding Principles since some criteria may work at cross-purposes to one another. As well, the priority attached to certain principles makes some designs more desirable in the eyes of different observers.
The public consultation activities during Phase 1 of this Review (Round 1 of public consultation) were designed to better understand the priorities attached to the five principles among Oshawa residents. As part of the consultation process, residents were asked which principles should be given the highest priority in the design of the wards.

While it is important to consider all the Guiding Principles in the evaluation process, based on feedback received from the public during the first round of public consultation suggests that the highest priority principles are effective representation, protection of communities of interest and neighbourhoods, and representation by population, as illustrated in Figure 2.

**Figure 2 – Prioritization of Guiding Principles based on Public Consultation Responses**

Ultimately, the ward design adopted by Oshawa Council should be the one that best fulfills as many of the five Guiding Principles as possible, but it should have regard for the input received from the public through the consultation process.
3. Oshawa – A Changing City with Implications for Ward Boundary Design

Oshawa’s diverse nature, origins and population growth trends, raises a number of opportunities and challenges with respect to ward boundary design.

3.1 Community Overview

The City of Oshawa is located in Durham Region, which forms the eastern part of the Greater Toronto and Hamilton Area (G.T.H.A.). With an estimated 2017 population of approximately 171,400, the City of Oshawa is the largest municipality within Durham Region. Oshawa is comprised of a distinct urban and rural area with the two roughly divided by Highway 407 which dissects the City east-west. The City is also bisected east-west by Highway 401 in the southern part of the City.

The City’s urban area is comprised of a diverse range of neighbourhoods that can be roughly divided into three parts:

- **Central Oshawa** – bound by Highway 401 to the south and Taunton Road to the north. The area encompasses the older urban core of the City and post-war suburbs;
- **South Oshawa** – shore-based neighbourhoods along Lake Ontario south of Highway 401; and
- **North Oshawa** – includes the City’s newer suburban areas north of Taunton Road and rural area.

Geographically, the City of Oshawa has been divided into a northern rural and southern urban area that most recently has been at Taunton Road, However, over the past 10 years, population growth has been concentrated north of Taunton Road, thereby encroaching on what had been the City’s rural area. Today, the rural area is largely located north of Highway 407. The trend of urban growth and expansion to the north is expected to continue over the next decade. The City’s urban area, meanwhile, has historically been delineated by Highway 401, with South Oshawa located south of the Highway to Lake Ontario and Central Oshawa located to the north. Other key east-west markers in the City include King Street, Rossland Road and Conlin Road.

Major north-south markers in Oshawa include Oshawa Creek, which extends from Lake Ontario north-west to Highway 407, Simcoe Street and Harmony Road.

For planning purposes, the City of Oshawa has delineated the municipality into 20 major communities as illustrated in Figure 3.
Figure 3 – City of Oshawa’s Communities
3.2 Oshawa’s Population Growth Trends and Population Distribution

It is important to recognize that municipalities are in a constant state of change, with respect to population growth and shifts, as well as demographic and socio-economic changes which influence the character of the neighbourhoods and communities within them.

Since Oshawa last used a ward system to elect Councillors in 2006, the permanent population has increased by over 15%.¹ Over this period, the City has seen notable growth in suburban population and in non-permanent post-secondary student population. Population growth over the past two decades has been concentrated in North Oshawa (approximately 18,300) compared to a population increase of approximately 4,000 in Central Oshawa and a decline in population of approximately 100 in South Oshawa.

As of 2017, the City has an estimated total population of 171,410, including both permanent and non-permanent post-secondary student population.² The City is expected to experience moderately strong population growth over the next decade, with the population expected to expand by approximately 17,500 over the 2017 to 2026 period, an increase of 10%.

The City is comprised of varying types of residential clusters with respect to demographic and socio-economic characteristics and its population and growth trends are not dispersed uniformly across its geographic area. Population growth is expected to be concentrated in North Oshawa through greenfield development. The recent eastern extension of Highway 407 has greatly improved transportation connections between Oshawa and the rest of the G.T.H.A. and has been a major catalyst for development activity in northern greenfield areas of the City. This is expected to continue to be a major drive of residential growth in North Oshawa over the next decade.

Within Central Oshawa, greenfield supply opportunities to accommodate residential development are largely exhausted and population growth in these neighbourhoods is

¹ Oshawa’s permanent population has increased from 145,655 in 2006 to 167,890 in 2017, an increase of 22,235 (15%). 2006 population derived from Statistics Canada Census. 2017 population is an estimate by Watson & Associates Economists Ltd. Permanent population includes Census undercount but excludes non-permanent post-secondary student population.
² Watson & Associates Economists Ltd. estimate; includes Census undercount of approximately 4%.
expected to flatten. Instead, the City is expected to see an increase in residential intensification in Central Oshawa, largely focused on high-density development in the Urban Growth Centre and immediate periphery which will result in moderate population growth in select central neighbourhoods. Other mature stable neighbourhoods, located in Central and South Oshawa are expected to have relatively limited residential growth over the next decade. Overall, the City is expected to also see a marginal decline of population in Central and South Oshawa over the 2017 to 2026 period.

Oshawa has a notable rural community representing approximately 37% of the City’s land base. While the geographic reach is broad, the population is limited (about 1,400 people), accounting for less than 1% of the City’s total population, with the population expected to remain largely unchanged over the next decade. Most of the rural territory at the northern end of the City is expected to remain in rural form indefinitely, but rural areas closer to existing neighbourhoods are transitioning into new suburban communities. In the public consultation sessions, the value of this rural community of interest was asserted.

Recent and forecast population growth, and shifts and changes in the community and neighbourhood structures within Oshawa, are important considerations when developing a model of municipal representation and ward boundary structure for the City.

4. Assessment of Ward Models

As presented in the Preliminary Options Report, three approaches to municipal representation in Oshawa were derived from the Guiding Principles, the initial public consultation meetings (Round 1), and other insight derived from the Consultant Team’s experiences in developing ward boundary systems in other Ontario municipalities. This included:

- **Option 1: Five-ward Models** that would see the five Regional and City Councillors each elected in a ward that would elect one or two City Councillors. The model could also be used if the office of City Councillor is eliminated. Five Preliminary Options with a five-ward design were presented based on this model (Options 5-A, 5-B, 5-C, 5-D and 5-E);

- **Option 2: Ten-ward Models** that would see the number of City Councillors increased from three to ten and the five Regional and City Councillors elected in five wards based on the ten City Council wards. Four Preliminary Options with a ten-ward design were presented based on this model (Options 10-A, 10-B, 10-C and 10-D); and
• **Option 3: Mixed-ward Models** that would see the number of City Councillors remain at three with each elected in a ward and the five Regional and City Councillors each elected in a ward. The two ward arrangements would be designed separately using the Guiding Principles. Three Preliminary Options with a three-ward design were presented based on this model (Options 3-A, 3-B and 3-C).

A more detailed discussion of models, their respective strengths and weaknesses and public perceptions through the second round of public consultation, is provided below:

### 4.1 Five-Ward Model

A five-ward model could be used to elect five City Councillors (an increase of two from the present composition), one in each ward. The net effect of this change would be to leave the overall size of Oshawa City Council the same as it is now; that is, two additional City Councillors would offset the reduction of two Regional and City Councillors. This arrangement would see five Regional and City Councillors and five City Councillors elected, one in each of the five wards.

Alternatively, if there is a preference to reduce the overall size of City Council to six members (the Mayor and five Regional and City Councillors), the model could be used by eliminating the office of City Councillor entirely. Under this arrangement, only five Regional and City Councillors would be elected in each of the five wards.

It is also possible that the five-ward design could be used to elect two City Councillors in each ward, but that would mean an increase in the overall composition of Council from the present ten Councillors to fifteen. In that arrangement, each ward would elect three people: one Regional and City Councillor, and two City Councillors.

### 4.2 Ten-ward Model

The ten-ward model assumes that the number of City Councillors is increased from three to ten and that each one is elected in a separate ward. To elect the City Councillors under this arrangement, a series of 10-ward Preliminary Options were developed (labelled 10-A through 10-D). The five Regional and City Councillors would then be elected in a “Regional Ward” ideally comprised of two City wards. In the preliminary ten-ward option designs presented herein, two Options (Preliminary Options 10-A and 10-B) were developed directly from Preliminary Options 5-A and 5-B, respectively, by splitting each of the five wards into two parts. Two other configurations
(Preliminary Options 10-C and 10-D) are not directly linked to one of the five-ward Options.

One of the expectations associated with the ten-ward Options would be the capacity to draw boundaries around identifiable neighbourhoods. For the most part, this is possible and the majority of the wards would have acceptable population levels in both 2017 and 2026. The population in some of the proposed wards, however, was impossible to endorse as a plausible basis for effective representation. Moreover, this model is premised on a significant increase in the number of elected officials in Oshawa (from a total of 10 Councillors to a total of 16 Councillors), a change with financial and organizational implications for the City.

4.3 Mixed-Ward Model

The composition of one component of Oshawa City Council has been changed by Durham Regional Council from seven to five. If there is no wish to change the composition of the other part from the present three City Councillors, Oshawa City Council would be reduced from ten to eight Councillors. That determination would require two separate or somehow inter-connected ward configurations, one to elect the five Regional and City Councillors and the other to elect the three City Councillors.

Conceptually this option is more complicated than the other two (i.e. five-ward and ten-ward models) since the two ward configurations must be blended together. Meeting as many of the Guiding Principles as possible in a mixed system is both a greater challenge than either the five-ward or ten-ward Options and a less desirable system of representation because of the potential confusion to constituents whose Regional and City representatives serve overlapping wards.

To address the possibility that Council was prepared to retain only three City Councillors, three three-ward configurations were prepared. This approach to representation in Oshawa would mean wards covering very large geographic areas; the three Options are based on clean lines but were not balanced in population. Given the complexity that would result from the simultaneous use of one of these Options for City Councillor elections and another five-ward Option for Regional and City Councillor elections, this model does not contribute to effective representation in Oshawa.

4.4 Evaluation Summary of Each Model

A summary of the three models of representation, with respect to strengths and weaknesses, is presented in Figure 4.
### Figure 4: Models of Municipal Representation and Strengths and Weaknesses

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<td>5 Total Councillors</td>
<td>15 Total Councillors</td>
<td>15 Total Councillors</td>
<td>8 Total Councillors</td>
</tr>
</tbody>
</table>

#### Strengths
- No change in Council salary budget
- No need to modify Council chambers
- Strengthens local accountability by having more City Councillors
- Provides representation to all parts of the City on both Regional and City Council
- Easy to understand
- Reduces Council salary budget by eliminating three City Councillors (a net reduction of five Councillors)
- Strengthens representation by having more Councillors overall
- Increases accountability: decisions must be made by a minimum of nine officials
- Provides representation to all parts of the City on both Regional and City Council
- Strengthens local accountability by having more City Councillors
- Provides representation to all parts of the City on both Regional and City Council
- Wards can be more closely identified with existing neighbourhoods
- Easy to understand

#### Weaknesses
- Large wards more diversified
- Large wards may decrease pool of potential candidates
- Large scale of wards may hamper access to Councillors
- Weakens representation by having fewer Councillors overall
- Weakens accountability: decisions can be made by a minimum of four officials
- Large increase in Councillor workload; full-time Councillors and possibly additional staff support required
- Probably decreases the pool of potential candidates significantly
- Increases Council salary budget by adding seven City Councillors (a net increase of five Councillors)
- Requires modification to Council chambers
- Increase in Council salary and support budget
- Two sets of wards needed or a blend of wards into two configurations
- Potential confusion for electors by having two sets of ward alignments
- Weakens local accountability by having fewer City Councillors and larger City wards
- Reduces Council salary and support budget
- Makes distinction between two types of Councillors
4.5 Public Response to Models of Representation and Preliminary Ward Options

The three models of municipal representation and the preliminary ward boundary Options presented in the Preliminary Options Report were taken to the public for input and comment through the second round of public consultation. The intent of the public engagement was to receive insight from a community perspective on the suitability of the three broad approaches to representation (i.e. five-ward, ten-ward or a mixed-ward system and Council composition) and the corresponding preliminary ward Options.

Through the survey feedback form, the public was asked whether the size of City Council should be changed for the 2018 municipal election and the corresponding number of City Councillors that should be elected, and the ward model utilized. The responses to this question are presented in Figure 5. As shown, more than two-thirds (68%) of respondents identified that five City Councillors elected in a five-ward model was their preference. Another 5% and 3% also preferred a five-ward model but with 10 City Councillors and no City Councillors elected, respectively. Combined, a five-ward model was chosen by 75% of respondents. This is compared to 16% who supported a ten-ward model, and 8% who supported the mixed-ward model.

Figure 5: Respondents Preferences on Council Composition and Model of Representation
The strong preference for five City Councillors under a five-ward model was cited for a number of reasons including:

- It is simple and it is relatively clear who to contact on either Regional or City matters;
- It represents an equitable balance between community representation and effective size of City Council;
- Councillors can effectively manage Regional and City matters with a 5 + 5 Council composition;
- It is the least disruptive approach; and
- Balances City-only and Regional perspectives on the Council.

### 4.6 Conclusions

Public feedback received suggests that there is a strong preference for the five-ward model with five City Councillors elected, one in each ward, while public interest in an alternative five-ward model arrangement electing 10 City Councillors or no City Councillors was limited. Further, a ten-ward model to elect ten City Councillors or continuing with three City Councillors under a mixed-ward model had relatively limited public support based on the feedback received.

Such responses, as were submitted, confirmed the evaluations the Consultant Team had been developing on the basis of the Guiding Principles: many of the Preliminary Options were not successful in meeting some of the fundamental attributes embedded in the principles.

Based on the technical analysis conducted throughout the Review, combined with the public feedback received, it is the professional judgement of the Consultant Team that a ten-ward Option and a mixed-ward Option are not recommended for the City of Oshawa as a method of municipal representation. Based on our professional evaluation and public feedback received, it is our recommendation that the City of Oshawa move forward with a five-City-Councillor composition elected in a five-ward arrangement for the 2018 municipal election.
5. **Assessment of the Preliminary Five-Ward Options**

As discussed in section 4, it is recommended that the City of Oshawa implement a five-ward model with five City Councillors, with one Councillor elected in each ward. As part of the development of the five-ward model, five preliminary ward Options were prepared and presented in the Preliminary Options Report. Mapping of the five-ward Preliminary Options is provided in Appendix B for reference purposes.

Each Preliminary Option embodies different assumptions (for example, how to represent both established neighbourhoods and the emerging northern residential areas consistently in the same design) and layouts (for example, how to consider communities of interest). It is unlikely that one design will meet all expectations completely; the question is which best meet as many of the Guiding Principles as possible.

Public response to these Preliminary Options and an evaluation within the context of the Guiding Principles is presented below.

### 5.1 Public Response to Preliminary Ward Options

As previously discussed, public input on the Preliminary Options was solicited through Round 2 of public consultation. Respondents were asked to indicate which of the models was preferred and to rank their preferred Preliminary Option within that model. A key question asked residents to rank their choices, selecting from the five preliminary five-ward Options (Preliminary Options 5-A, 5-B, 5-C, 5-D, 5-E). The aggregated responses from the public open houses and the online survey, summarizing the top choice (1st choice), is presented in Figure 6. As shown, of those preferring a five-ward model, respondents strongly favoured Preliminary Options 5-A and 5-E, representing the first choice of 38% and 41% of respondents, respectively. A relatively limited number of respondents selected Preliminary Options 5-C or 5-D as their top choice and 5-B was not selected by any respondents as their first choice.
Figure 6: Preliminary Five-Ward Options and Preference of Respondents Based on 1st (Top) Choice

Reasons cited for the strong interest in Preliminary Option 5-A included:

- Good population balance by ward;
- Straightforward design that has relatively logical lines;
- A good design for South Oshawa that provides the area with effective representation; and
- Favourable neighbourhood groupings.

Reasons cited for the strong interest in Preliminary Options 5-E included:

- Good population balance by ward;
- Preserves communities of interest; and
- Downtown Oshawa retained within the ward in its entirety.
5.2 Evaluation

The major additional test of the suitability of the various Preliminary Options is the application of the Guiding Principles. A summary of the evaluation measuring the relative success of the Preliminary Options against the Guiding Principles is provided in Figure 7. As shown, Preliminary Options 5-A and 5-E rank relatively high with respect to meeting the Guiding Principles. In contrast, Preliminary Option 5-B ranks less favourably while Preliminary Options 5-C and 5-D rank relatively low overall. Further discussion on these findings is provided below.

**Figure 7: Preliminary Five-Ward Options – Evaluation Summary**

<table>
<thead>
<tr>
<th>Preliminary Option</th>
<th>Effective Representation</th>
<th>Communities of Interest</th>
<th>Representation by Population</th>
<th>Population Trends</th>
<th>Natural Boundaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>5-A</td>
<td>Yes</td>
<td>Largely successful</td>
<td>Largely successful</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>5-B</td>
<td>Partially successful</td>
<td>Partially successful</td>
<td>Largely successful</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>5-C</td>
<td>No</td>
<td>Partially successful</td>
<td>Partially successful</td>
<td>No</td>
<td>Largely successful</td>
</tr>
<tr>
<td>5-D</td>
<td>No</td>
<td>No</td>
<td>Largely successful</td>
<td>No</td>
<td>Partially successful</td>
</tr>
<tr>
<td>5-E</td>
<td>Yes</td>
<td>Largely successful</td>
<td>Largely successful</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

**Meet Requirements of Guiding Principle?**

Yes, Largely successful, Partially successful, No

Higher Rating  Lower Rating

**Preliminary Option 5-A**

The proposed northern ward covers a large area, most of which will remain rural over the next decade; the emerging urban growth area is concentrated in that ward. The southern ward combines adjacent residential areas, albeit on both sides of Highway 401. The three central wards are reasonably balanced in area and population with Ritson Road as the common boundary. The design’s overall population distribution is favourable in both 2017 and 2026.
Preliminary Option 5-B

Option 5-B offers a favourable population balance in 2017 and 2026, although the population of Proposed Ward 2 remains consistently relatively high compared to the other wards. The proposed northern ward covers a large area, most of which will remain rural over the next decade; the emerging urban growth area is concentrated in that ward. The Central neighbourhood (and Downtown Oshawa) and South Oshawa neighbourhoods are a less compatible pairing than other proposals for this area and the ward boundaries in southwest Oshawa are not as linear as they could be.

Preliminary Option 5-C

While a simple “layer” design has some appeal, as presented in Preliminary Option 5-C, the design makes no allowance for the north-south connections between some neighbourhoods in the City. Further, the population distribution is unacceptably uneven: Proposed Ward 5 is well below the acceptable range of variation and northern wards (Proposed Ward 2 in 2017 and Proposed Ward 1 in 2026) are at or above the acceptable range of variation.

Preliminary Option 5-D

The basic rectangular shape of the City stretching north from Lake Ontario gives the impression that the north-south orientation could be incorporated into a system of municipal political representation. The actual layout of neighbourhoods (and possible recognizable boundaries), however, does not match the regularity that such a model would require. More importantly, the communities that are combined in this design are almost all divided internally and all wards are, by definition, an arbitrary collection of neighbourhoods or portions of them. The population distribution also reveals wards outside the acceptable range of variation.

Preliminary Option 5-E

In Preliminary Option 5-E, the Downtown area is grouped with the west side of the City. The proposed southern ward includes the entire area below Gibb Street-Olive Avenue. The three central wards are reasonably balanced in area and population. The proposed northern ward covers a large area, most of which will remain rural over the next decade; the emerging urban growth area is concentrated in that ward. The overall population distribution is weighted more heavily Proposed Wards 3 and 4 in 2017 but is evenly distributed in 2026.
5.3 Conclusions

On the basis of the technical analysis and public feedback received, Preliminary Options 5-B, 5-C and 5-D are not considered strong enough alternatives to remain for consideration and are not considered suitable to the task of ensuring an effective, equitable and accurate reflection of the contemporary distribution of communities and people across the City. Preliminary Options 5-A and 5-E have strong merits for adoption as final options and are explored further in Chapter 6.

6. Final Options

This report has explored various models for municipal representation in Oshawa and possible ward boundary configurations with the context of the Guiding Principles established for the W.B.R. and the public input received. Based on extensive technical analysis and public consultation, it is recommended that the City of Oshawa adopt a ten-Council-member configuration for the 2018 municipal election, comprised of five City Councillors along with five Regional and City Councillors each elected in a single five-ward system.

Based on a detailed technical analysis combined with public feedback on the five-ward Preliminary Options, two final five-ward boundary Options are presented herein. This includes Option 1 (previously identified as Preliminary Option 5-A) and Option 2 (previously identified as Preliminary Option 5-E).

The goal of this Review is to design a system of effective representation that seeks relative parity in the population of the wards, with some degree of variation acceptable in light of population densities and demographic realities across the City. The design of suitable ward alternatives, however, is not dependent only on relative parity since it involves applying all five principles established for this Review. The challenge is that sometimes a structure that best serves one principle cannot fulfill another with similar success. Therefore, ward design alternatives need to be assessed in terms of meeting as many of the five principles as possible and in terms of which principles are best realized. In the following evaluation, the two Options are compared to one another in this manner.

The extent to which the final Options meet the Guiding Principles adopted for this Review and offer the City of Oshawa an effective and equitable system to electing members of Council, is discussed below.
6.1 Option 1

Option 1 is presented in Figure 8 with population by proposed ward in 2017 and 2026 summarized in Figure 9. Select demographic and socio-economic characteristics of the proposed wards are summarized in Appendix C. Key characteristics include:

- Proposed Ward 1 includes rural Oshawa, Taunton as well as emerging urban growth areas in Kedron and Columbus;
- Proposed Ward 2 extends from Winchester Road to Rossland Road west of Ritson Road and includes the communities of Windfields, Samac, Northwood, Northglen and Centennial;
- Extending east of Ritson Road from Taunton Road to Bond Street East/King Street East, Proposed Ward 3 includes the communities of Pinecrest and Eastdale;
- Proposed Ward 4 covers the area south of Rossland Road to Highway 401 west of Ritson Road and includes Downtown Oshawa and large portions of the Central and O’Neill neighbourhoods, as well as Vanier and McLaughlin;
- South Oshawa is represented by Proposed Ward 5 which extends south from Highway 401, Ritson Road and Bond Street East/King Street East and includes the communities of Lakeview, Farewell and Donevan;
- Design achieves reasonable population parity in 2017 which improves to a more favourable population balance by ward by 2026;
- Northern urban growth areas located in one ward (Proposed Ward 1); and
- Ritson Road used as boundary from Highway 401 to Winchester Road.
Figure 8: Option 1 Ward Boundaries
Figure 9: Option 1 – Population by Proposed Wards, 2017 and 2026

<table>
<thead>
<tr>
<th>Ward</th>
<th>2017 Population</th>
<th>2026 Population</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ward 1</td>
<td>21,170</td>
<td>34,550</td>
<td>0.62 OR-</td>
</tr>
<tr>
<td>Ward 2</td>
<td>33,530</td>
<td>38,290</td>
<td>0.98 WR</td>
</tr>
<tr>
<td>Ward 3</td>
<td>37,420</td>
<td>37,055</td>
<td>1.09 WR</td>
</tr>
<tr>
<td>Ward 4</td>
<td>41,070</td>
<td>41,715</td>
<td>1.20 WR</td>
</tr>
<tr>
<td>Ward 5</td>
<td>38,220</td>
<td>37,290</td>
<td>1.11 WR</td>
</tr>
<tr>
<td>Total</td>
<td>171,410</td>
<td>188,900</td>
<td></td>
</tr>
<tr>
<td>Ward Average</td>
<td>34,282</td>
<td>37,780</td>
<td></td>
</tr>
</tbody>
</table>

1. Reflects permanent population including Census undercount of approximately 4% as well as non-permanent post-secondary student population
2. Variance from average ward size. Variance within +/- 25% is considered within acceptable range (WR) while that above/below threshold is out of range OR+ or OR-, respectively.

The overall evaluation of Option 1 is summarized in Figure 10. Key observations include:

- Four all-urban wards practical and plausible groupings for effective representation;
- Keeps Downtown in one ward but central neighbourhoods (Samac, Centennial, O’Neill and Central) divided;
- Places UOIT/Durham College cluster (North Simcoe Street corridor) in one ward;
- Population parity in four of five wards 2017, all wards by 2026 (three optimal); and
- All ward boundaries use major roadways.
Figure 10: Evaluation Summary of Option 1

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective Representation</td>
<td>Yes</td>
<td>Equitable ward populations</td>
</tr>
<tr>
<td>Communities of Interest</td>
<td>Largely successful</td>
<td>Proposed Ward 5 includes Donevan with South Oshawa; Samac, Centennial, O'Neill and Central neighbourhoods divided</td>
</tr>
<tr>
<td>Representation by Population</td>
<td>Largely successful</td>
<td>One ward below range in 2017</td>
</tr>
<tr>
<td>Population Trends</td>
<td>Yes</td>
<td>All wards within range 2026</td>
</tr>
<tr>
<td>Natural Boundaries</td>
<td>Yes</td>
<td>All boundaries clear and recognizable</td>
</tr>
</tbody>
</table>

6.2 Option 2

Option 2 is presented in Figure 11 with population by proposed ward in 2017 and 2026 summarized in Figure 12. Select demographic and socio-economic characteristics of the proposed wards are summarized in Appendix C. Key characteristics include:

- Rural Oshawa, the community of Taunton and emerging urban growth areas in Kedron and Columbus are represented under Proposed Ward 1 which is bound by Highway 407, Ritson Road and Taunton Road to the south;
- Proposed Ward 2 extends from Highway 407 to Rossland Road west of Ritson Road and includes the communities of Windfields, Northwood, Samac, Northglen and a majority of Centennial;
- Proposed Ward 3 extends from Taunton Road to Olive Avenue east of Ritson Road and Wilson Road and includes the communities of Pinecrest, Eastdale and the northern portion of Donevan;
- The communities of McLaughlin and O’Neill, northern areas of Vanier and Central as well as Downtown Oshawa are included in Proposed Ward 4 which extends north-south from Rossland Road to Gibb Street/Olive Avenue west of Wilson Road;
- Proposed Ward 5 extends south from Gibb Street and Olive Avenue;
- Design achieves reasonable population parity in 2017 which improves to a more favourable population balance by ward by 2026;
- Northern growth areas in one ward;
- South Oshawa combined with neighbourhoods north of Highway 401 to Gibb Street and Olive Avenue; and
- Ritson Road used as east-west boundary from Rossland Road to Winchester Road, Wilson from Rossland Road to Olive Street.
Figure 11: Option 2 Ward Boundaries
Figure 12: Option 2 – Population by Proposed Wards, 2017 and 2026

<table>
<thead>
<tr>
<th>Ward</th>
<th>2017 Population</th>
<th>Variance</th>
<th>2026 Population</th>
<th>Variance</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ward 1</td>
<td>21,170</td>
<td>0.62</td>
<td>OR- 34,550</td>
<td>0.91</td>
<td>WR</td>
</tr>
<tr>
<td>Ward 2</td>
<td>33,530</td>
<td>0.98</td>
<td>WR 38,290</td>
<td>1.01</td>
<td>WR</td>
</tr>
<tr>
<td>Ward 3</td>
<td>39,785</td>
<td>1.16</td>
<td>WR 39,095</td>
<td>1.03</td>
<td>WR</td>
</tr>
<tr>
<td>Ward 4</td>
<td>39,655</td>
<td>1.16</td>
<td>WR 40,485</td>
<td>1.07</td>
<td>WR</td>
</tr>
<tr>
<td>Ward 5</td>
<td>37,270</td>
<td>1.09</td>
<td>WR 36,480</td>
<td>0.97</td>
<td>WR</td>
</tr>
<tr>
<td>Total</td>
<td>171,410</td>
<td>1.00</td>
<td>188,900</td>
<td>1.00</td>
<td></td>
</tr>
<tr>
<td>Ward Average</td>
<td>34,282</td>
<td>37,780</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

1. Reflects permanent population including Census undercount of approximately 4% as well as non-permanent post-secondary student population
2. Variance from average ward size. Variance within +/- 25% is considered within acceptable range (WR) while that above/below threshold is out of range OR+ or OR-, respectively.

The overall evaluation of Option 2 is summarized in Figure 13. Key observations include:

- Four all-urban wards practical and plausible groupings offer effective representation;
- Keeps Downtown in one ward but one central neighbourhood (Centennial) and three southern communities (Donevan, Central and Vanier) divided;
- Places UOIT/Durham College cluster (North Simcoe Street corridor) in one ward;
- Population parity in four wards 2017, all wards by 2026 (three optimal); and
- All boundaries use major roadways.

Figure 13: Evaluation Summary of Option 2

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective Representation</td>
<td>Yes</td>
<td>Equitable ward populations</td>
</tr>
<tr>
<td>Communities of Interest</td>
<td>Largely successful</td>
<td>Centennial, Donevan, Central and Vanier neighbourhoods divided</td>
</tr>
<tr>
<td>Representation by Population</td>
<td>Largely successful</td>
<td>One ward below range in 2017</td>
</tr>
<tr>
<td>Population Trends</td>
<td>Yes</td>
<td>All wards within range 2026</td>
</tr>
<tr>
<td>Natural Boundaries</td>
<td>Yes</td>
<td>All boundaries clear and recognizable</td>
</tr>
</tbody>
</table>
In the considered assessment of the Consultant Team, Oshawa will be best served by the adoption of either Option 1 or Option 2. This conclusion was reached by applying the five principles, supplemented by public feedback received, as discussed in Chapter 5.

7. Recommendations

This report has developed a new ward structure for Oshawa in terms of the principles established for the W.B.R. and the public input received. The ward structure is based on a five-ward model with five City Councillors and five Regional and City Councillors elected in each ward.

The two Options (Options 1 and 2) presented herein represent ward boundary configurations which are compatible with the recommended five-ward model. Both Options presented effectively address the expectations for a successful ward system identified in the Guiding Principles by providing wards that are reasonably balanced in population now and over the next three elections, while accommodating a significant geographic community of interest (rural Oshawa) and the diverse urban neighbourhoods across the City. They have been “partnered” with other neighbourhoods but this was consciously done in ways that recognize their similarities not their differences.

Ward boundaries must delineate one cluster of residents from another for electoral purposes, but considerable attention has been paid in this Review to placing boundaries in locations that reflect the contemporary distribution of population in Oshawa, as well as the forecast growth in North Oshawa and areas of intensification in other parts of the City. Oshawa is constantly changing but its neighbourhoods and communities will remain the essential foundation for the electoral system.
Appendix A – Public Consultation – Round 2
Public Consultation Round 2 Public Feedback Form
When complete, please place in the box marked “Comments”.

The City of Oshawa is undertaking a Ward Boundary Review to determine the composition of City Council and the manner in which Councillors are elected. As part of the second round of community consultation, we are seeking public input on preferred options for the composition of Council and ward boundary arrangements and configurations.

The input received from the community during this phase will be used to develop the final recommended option(s) that will be presented to City Council for consideration and approval.

1. Demographic Profile

**Question 1:** For geographic purposes, please provide your postal code: ______________________

**Question 2:** How old are you?

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>12 and Under</td>
<td>□</td>
</tr>
<tr>
<td>13-17</td>
<td>□</td>
</tr>
<tr>
<td>18-24</td>
<td>□</td>
</tr>
<tr>
<td>25-34</td>
<td>□</td>
</tr>
<tr>
<td>35-44</td>
<td>□</td>
</tr>
<tr>
<td>45-54</td>
<td>□</td>
</tr>
<tr>
<td>55-64</td>
<td>□</td>
</tr>
<tr>
<td>65+</td>
<td>□</td>
</tr>
</tbody>
</table>
2. Council Composition

The present Oshawa City Council consists of the Mayor, seven Regional and City Councillors, and three City Councillors. As a result of a decision made recently by Durham Regional Council, the City of Oshawa will elect five Regional and City Councillors in the 2018 municipal elections instead of seven.

In addition, City Council has acted on a question placed before electors in the 2014 election that will require all Councillors in Oshawa (five Regional and City Councillors and three City Councillors) to be elected in wards instead of in a City-wide (at-large) vote.

**Question 3:** Should the number of City Councillors be changed for the 2018 municipal election?

- [ ] Yes (please complete follow-up Question 4 on Page 3): This should be accommodated through a Five-Ward Model using the following Council composition and ward arrangement (please select one):
  - Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor per ward).
  - Elect five Regional and City Councillors in a single five-ward system and eliminate the office of City Councillor.
  - Elect five Regional and City Councillors (one Regional and City Councillor per ward) and ten City Councillors (two City Councillors per ward) in a single five-ward system.

- [ ] Yes (please complete follow-up Questions 5(a) and 5(b) on Page 4): This should be accommodated through a Ten-Ward Model that elects five Regional and City Councillors in a regional five-ward system (one Regional and City Councillor per ward) and ten City Councillors in a local ten-ward system (one City Councillor per ward).

- [ ] No (please complete follow-up Questions 6(a) and 6(b) on Page 5): Elect five Regional and City Councillors and three City Councillors in separate ward systems. This will require the development of five regional wards and three local wards.

- [ ] Other: While the number of Regional and City Councillors is fixed at five and they are to be elected in a ward-based system, is there an alternative number of City Councillors and a ward arrangement that you prefer that is not listed here?

Please explain why you selected the ward and Council composition model above. If you selected Other, please provide a description of the alternative arrangement you have in mind:

________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
________________________________________________________________________
3. Design of Ward Boundaries

Since there are no wards currently used in municipal elections in Oshawa, it is necessary to design a system of wards to elect members of Council.

**Question 4:** Please rank the five preliminary five ward options on a scale from 1 to 5 (with 1 being most preferred to 5 being least preferred):

<table>
<thead>
<tr>
<th>Preliminary Ward Option</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>Why do you prefer this option? (What features do you prefer in this model?)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5-A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5-B</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5-C</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5-D</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5-E</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
**Question 5(a):** Please rank the four preliminary ten ward options to elect ten City Councillors on a scale from 1 to 4 (with 1 being most preferred to 4 being least preferred):

<table>
<thead>
<tr>
<th>Preliminary Ward Option</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>Why do you prefer this option? (What features do you prefer in this model?)</th>
</tr>
</thead>
<tbody>
<tr>
<td>10-A</td>
<td></td>
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<tr>
<td>10-B</td>
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<tr>
<td>10-C</td>
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<tr>
<td>10-D</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

**Question 5(b):** Please rank the five preliminary five ward options to elect five Regional and City Councillors on a scale from 1 to 5 (with 1 being most preferred to 5 being least preferred):

<table>
<thead>
<tr>
<th>Preliminary Ward Option</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>Why do you prefer this option? (What features do you prefer in this model?)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5-A</td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
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<tr>
<td>5-B</td>
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<tr>
<td>5-C</td>
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<tr>
<td>5-D</td>
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<td></td>
<td></td>
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<tr>
<td>5-E</td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>
**Question 6(a):** Please rank the three preliminary three ward options to elect three City Councillors on a scale of 1 to 3 (with 1 being the most preferred and 3 being least preferred):

<table>
<thead>
<tr>
<th>Preliminary Ward Option</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>Why do you prefer this option? (What features do you prefer in this model?)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3-A</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3-B</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3-C</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Question 6(b):** Please rank the five preliminary five ward options to elect five Regional and City Councillors on a scale of 1 to 5 (with 1 being the most preferred and 5 being the least preferred):

<table>
<thead>
<tr>
<th>Preliminary Ward Option</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>Why do you prefer this option? (What features do you prefer in this model?)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5-A</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5-B</td>
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<tr>
<td>5-C</td>
<td></td>
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<td></td>
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<tr>
<td>5-D</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>5-E</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
4. Community Engagement Evaluation

Your input on our community engagement evaluation is valued and will be taken into consideration when planning future community engagement activities.

**Question 6:** How did you hear about this project (please check all that apply)?

- ☐ Oshawa This Week
- ☐ Oshawa Express
- ☐ Connect Oshawa website
- ☐ City of Oshawa website
- ☐ Word of Mouth
- ☐ Letter / Flyer
- ☐ Poster
- ☐ Facebook / Twitter
- ☐ Email
- ☐ Other: ____________________________

**Question 7:** Please rate the following statements:

<table>
<thead>
<tr>
<th></th>
<th>Agree</th>
<th>Somewhat Agree</th>
<th>Neutral</th>
<th>Somewhat Disagree</th>
<th>Disagree</th>
</tr>
</thead>
<tbody>
<tr>
<td>The reason for the project and use of my input was explained.</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>I have a good understanding of the topic based on information available.</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>I feel there were good opportunities to discuss and participate.</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
<tr>
<td>I understand the next steps and project timing going forward.</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
<td>☐</td>
</tr>
</tbody>
</table>

**Question 8:** How could we improve our community engagement process?

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

Thank you for your feedback.
Please ensure your completed form is placed in the box marked “Comments”
Summary of Feedback Form/ Survey Responses
Respondents by Age Cohort

Based on responses from the City of Oshawa Ward Boundary Review Round 2 Public Consultation feedback form (both electronic submissions & hard copy forms)

Respondents by Community of Residence

Based on responses from the City of Oshawa Ward Boundary Review Round 2 Public Consultation feedback form (both electronic submissions & hard copy forms)

Respondents’ Preferences on Council Composition and Model of Representation

Based on responses from the City of Oshawa Ward Boundary Review Round 2 Public Consultation feedback form (both electronic submissions & hard copy forms)

Preliminary Five-Ward Options and Preference of Respondents Based on 1st (Top) Choice

Based on responses from the City of Oshawa Ward Boundary Review Round 2 Public Consultation feedback form (both electronic submissions & hard copy forms)
Respondents Favouring a Five-Ward Model and Their Ranking of the Five-Ward Preliminary Options

Respondents Favouring a Ten-Ward Model and Their Ranking of the Ten-Ward Preliminary Options

Respondents Favouring a Mixed-Ward Model and Their Ranking of the Three-Ward Preliminary Options

How did Respondents Hear About the Ward Boundary Review

Based on responses from the City of Oshawa Ward Boundary Review Round 2 Public Consultation feedback form (both electronic submissions & hard copy forms)

Rank 1 = Most Preferred
Rank 5 = Least Preferred

Rank 1 = Most Preferred
Rank 4 = Least Preferred

Rank 1 = Most Preferred
Rank 3 = Least Preferred
The reason for the project and use of my input was explained.
I have a good understanding of the topic based on information available.
I feel there were good opportunities to discuss and participate.
I understand the next steps and project timing going forward.

Respondents’ Input on Community Engagement Experience

Based on responses from the City of Oshawa Ward Boundary Review Round 2 Public Consultation feedback forms (both electronic submissions & hard copy forms)
Public Feedback - Online Submissions
Survey Responses  
15 April 2017 - 14 May 2017

Oshawa Ward Boundary Review  
Phase 2 Survey

Connect Oshawa  
Project: Ward Boundary Review

<table>
<thead>
<tr>
<th>VISITORS</th>
<th>59</th>
</tr>
</thead>
<tbody>
<tr>
<td>CONTRIBUTORS</td>
<td>RESPONSES</td>
</tr>
<tr>
<td>23</td>
<td>23</td>
</tr>
<tr>
<td>9 Registered</td>
<td>9 Registered</td>
</tr>
<tr>
<td>14 Unverified</td>
<td>14 Unverified</td>
</tr>
<tr>
<td>0 Anonymous</td>
<td>0 Anonymous</td>
</tr>
</tbody>
</table>
Q1. What is your postal code?  
L1K0W7

Q2. How old are you?  
25 - 34

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
It makes most sense to me and is simple. It will be clear for me who to contact to be engaged in either city or regional matters.

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-E  
2. 5-B  
3. 5-A  
4. 5-C  
5. 5-D

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered
Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

1. Preliminary Ward Option 10-A
   not answered

Q15. Preliminary Ward Option 10-B
   not answered

Q16. Preliminary Ward Option 10-C
   not answered

Q17. Preliminary Ward Option 10-D
   not answered

Q18. Please explain your ranking:
   not answered

Q19. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1. Preliminary Ward Option 5-A
   not answered

Q20. Preliminary Ward Option 5-B
   not answered

Q21. Preliminary Ward Option 5-C
   not answered

Q22. Preliminary Ward Option 5-D
   not answered

Q23. Preliminary Ward Option 5-E
   not answered

Q24. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

1. Preliminary Ward Option 3-A
   not answered

Q25. Preliminary Ward Option 3-B
   not answered

Q26. Preliminary Ward Option 3-C
   not answered

Q27. Please explain your ranking:
   not answered
Q31. Please explain your ranking:
The strip ward and 5c are too arbitrary. These are the worst options. 5e is best because it best matches community groups and income levels together.

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

<table>
<thead>
<tr>
<th>Option</th>
<th>Ranking</th>
</tr>
</thead>
<tbody>
<tr>
<td>Preliminary Ward Option 5-A</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-D</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-E</td>
<td>not answered</td>
</tr>
</tbody>
</table>

Q33. Please explain your ranking: 
not answered

Q34. Please explain your ranking: 
not answered

Q35. Please explain your ranking: 
not answered

Q36. Please provide a description of the alternative arrangement you have in mind: 
not answered

Q37. How did you hear about this project? 
Check all that apply.

<table>
<thead>
<tr>
<th>Reason</th>
<th>Agree</th>
<th>Agree</th>
<th>Somewhat Agree</th>
<th>Agree</th>
</tr>
</thead>
<tbody>
<tr>
<td>The reason for the project and use of my input was explained.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>I have a good understanding of the topic based on information available.</td>
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<tr>
<td>I feel there were good opportunities to discuss and participate.</td>
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</tr>
<tr>
<td>I understand the next steps and project timing going forward</td>
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</tbody>
</table>

Q42. How could we improve our community engagement process?
None
Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?

No
Q1. What is your postal code? not answered

Q2. How old are you? 55 - 64

Q3. Should the number of City Councillors be changed for the 2018 municipal election? Yes: Accommodated through a Ten-Ward Model that elects five Regional and City Councillors in a regional five-ward system (one Regional/City Councillor per ward) and ten City Councillors in a local ten-ward system (one City Councillor per ward).

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement: not answered

Q5. Why did you choose this ward model and Council composition? not answered

Q6. Why did you choose this ward model and Council composition? Allows for more accountable representation at Council for the residents and provides more diverse views during debate. We have gone through this extensive review and long time residents are anxious to get back to wards. If we don’t do a complete change then to do otherwise would be just a minor tweaking to what we have.

Q7. Why did you choose this ward model and Council composition? not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred) 1.

Q9. Preliminary Ward Option 5-A not answered

Q10. Preliminary Ward Option 5-B not answered

Q11. Preliminary Ward Option 5-C not answered

Q12. Preliminary Ward Option 5-D not answered

Q13. Preliminary Ward Option 5-E not answered
Q14. Please **RANK** the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

1. 10-A
2. 10-B
3. 10-C
4. 10-D

Q15. Preliminary Ward Option 10-A not answered

Q16. Preliminary Ward Option 10-B not answered

Q17. Preliminary Ward Option 10-C not answered

Q18. Preliminary Ward Option 10-D not answered

Q19. Please explain your ranking:

Easy to implement. Most equitable in distribution of residents.

Q20. Please **RANK** the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1. 5-A
2. 5-E
3. 5-B
4. 5-C
5. 5-D

Q21. Preliminary Ward Option 5-A not answered

Q22. Preliminary Ward Option 5-B not answered

Q23. Preliminary Ward Option 5-C not answered

Q24. Preliminary Ward Option 5-D not answered

Q25. Preliminary Ward Option 5-E not answered

Q26. Please **RANK** the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

1.

Q27. Preliminary Ward Option 3-A not answered

Q28. Preliminary Ward Option 3-B not answered

Q29. Preliminary Ward Option 3-C not answered

Q30. Please explain your ranking:

not answered
Q31. Please explain your ranking:

not answered

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A

not answered

Q34. Preliminary Ward Option 5-B

not answered

Q35. Preliminary Ward Option 5-C

not answered

Q36. Preliminary Ward Option 5-D

not answered

Q37. Preliminary Ward Option 5-E

not answered

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

First choice is easy to implement. The vertical and horizontal strips just do not work in that there’s no communities

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project?

Check all that apply.

Oshawa This Week
Oshawa Express
Connect Oshawa website
Word of mouth

Q42. Please rate the following statements:

The reason for the project and use of my input was explained. Agree
I have a good understanding of the topic based on information available. Agree
I feel there were good opportunities to discuss and participate. Agree
I understand the next steps and project timing going forward. Agree

Q43. How could we improve our community engagement process?

You’ve done everything you can as far as I’m concerned.
Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  
Yes
**Q1. What is your postal code?**  
L1H1Y2  

**Q2. How old are you?**  
45 - 54  

**Q3. Should the number of City Councillors be changed for the 2018 municipal election?**  
Yes: Accommodated through a Ten-Ward Model that elects five Regional and City Councillors in a regional five-ward system (one Regional/City Councillor per ward) and ten City Councillors in a local ten-ward system (one City Councillor per ward).  

**Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:**  
not answered  

**Q5. Why did you choose this ward model and Council composition?**  
not answered  

**Q6. Why did you choose this ward model and Council composition?**  
I want proper representation in each area of Oshawa equal representation is fair  

**Q7. Why did you choose this ward model and Council composition?**  
not answered  

**Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)**  
1.  

**Q9. Preliminary Ward Option 5-A**  
not answered  

**Q10. Preliminary Ward Option 5-B**  
not answered  

**Q11. Preliminary Ward Option 5-C**  
not answered  

**Q12. Preliminary Ward Option 5-D**  
not answered  

**Q13. Preliminary Ward Option 5-E**  
not answered  

**Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)**  
1. 10-A  
2. 10-C  
3. 10-B  
4. 10-D
Q15. Preliminary Ward Option 10-A not answered
Q16. Preliminary Ward Option 10-B not answered
Q17. Preliminary Ward Option 10-C not answered
Q18. Preliminary Ward Option 10-D not answered

Q19. Please explain your ranking:
Try to graphical area as being equal. I wish I did not do this on my phone.

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)
1. 5-D
2. 5-C
3. 5-A
4. 5-B
5. 5-E

Q21. Preliminary Ward Option 5-A not answered
Q22. Preliminary Ward Option 5-B not answered
Q23. Preliminary Ward Option 5-C not answered
Q24. Preliminary Ward Option 5-D not answered
Q25. Preliminary Ward Option 5-E not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)
1. 

Q27. Preliminary Ward Option 3-A not answered
Q28. Preliminary Ward Option 3-B not answered
Q29. Preliminary Ward Option 3-C not answered

Q30. Please explain your ranking:
not answered

Q31. Please explain your ranking:
not answered
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A

not answered

Q34. Preliminary Ward Option 5-B

not answered

Q35. Preliminary Ward Option 5-C

not answered

Q36. Preliminary Ward Option 5-D

not answered

Q37. Preliminary Ward Option 5-E

not answered

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

I try to look at it as a fair representation across the city

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project? Check all that apply.

Other

Q42. Please rate the following statements:

The reason for the project and use of my input was explained. Neutral

I have a good understanding of the topic based on information available. Agree

I feel there were good opportunities to discuss and participate. Neutral

I understand the next steps and project timing going forward Neutral

Q43. How could we improve our community engagement process?

Most people don't care anymore you may have to email people or mailbox

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27? No
Q1. What is your postal code?  
L1G1V3

Q2. How old are you?  
35 - 44

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: Accommodated through a Ten-Ward Model that elects five Regional and City Councillors in a regional five-ward system (one Regional/City Councillor per ward) and ten City Councillors in a local ten-ward system (one City Councillor per ward).

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:
not answered

Q5. Why did you choose this ward model and Council composition?
not answered

Q6. Why did you choose this ward model and Council composition?
- Smaller wards offers the most representation by population - Number of City Councillors balance out regional vs local interests

Q7. Why did you choose this ward model and Council composition?
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1.

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered
Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

<table>
<thead>
<tr>
<th>Rank</th>
<th>Option</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>10-D</td>
</tr>
<tr>
<td>2</td>
<td>10-C</td>
</tr>
<tr>
<td>3</td>
<td>10-B</td>
</tr>
<tr>
<td>4</td>
<td>10-A</td>
</tr>
</tbody>
</table>

Q15. Preliminary Ward Option 10-A not answered

Q16. Preliminary Ward Option 10-B not answered

Q17. Preliminary Ward Option 10-C not answered

Q18. Preliminary Ward Option 10-D not answered

Q19. Please explain your ranking:
- Communities should be kept together for city council representation.

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

<table>
<thead>
<tr>
<th>Rank</th>
<th>Option</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>5-B</td>
</tr>
<tr>
<td>2</td>
<td>5-E</td>
</tr>
<tr>
<td>3</td>
<td>5-A</td>
</tr>
<tr>
<td>4</td>
<td>5-D</td>
</tr>
<tr>
<td>5</td>
<td>5-C</td>
</tr>
</tbody>
</table>

Q21. Preliminary Ward Option 5-A not answered

Q22. Preliminary Ward Option 5-B not answered

Q23. Preliminary Ward Option 5-C not answered

Q24. Preliminary Ward Option 5-D not answered

Q25. Preliminary Ward Option 5-E not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

<table>
<thead>
<tr>
<th>Rank</th>
<th>Option</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
</tr>
</tbody>
</table>

Q27. Preliminary Ward Option 3-A not answered

Q28. Preliminary Ward Option 3-B not answered

Q29. Preliminary Ward Option 3-C not answered

Q30. Please explain your ranking:
not answered
Q31. Please explain your ranking:
not answered

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A
not answered

Q34. Preliminary Ward Option 5-B
not answered

Q35. Preliminary Ward Option 5-C
not answered

Q36. Preliminary Ward Option 5-D
not answered

Q37. Preliminary Ward Option 5-E
not answered

Q38. Please explain your ranking:
not answered

Q39. Please explain your ranking:

- 5-D is interesting but not much different from an at-large system. Nothing ties a ward together to give it a sense of identity other than where it falls on a map - Regional wards should have common features to give them an identity

Q40. Please provide a description of the alternative arrangement you have in mind:
not answered

Q41. How did you hear about this project?
Check all that apply.

Oshawa This Week

Q42. Please rate the following statements:

The reason for the project and use of my input was explained. Agree

I have a good understanding of the topic based on information available. Neutral

I feel there were good opportunities to discuss and participate. Somewhat Agree

I understand the next steps and project timing going forward Neutral

Q43. How could we improve our community engagement process?

Twitter, Facebook, other Social media
Q44. **Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?**

No
<table>
<thead>
<tr>
<th>Q1. What is your postal code?</th>
<th>I110c2</th>
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<tbody>
<tr>
<td>Q2. How old are you?</td>
<td>35 - 44</td>
</tr>
<tr>
<td>Q3. Should the number of City Councillors be changed for the 2018 municipal election?</td>
<td>No: Elect five Regional and City Councillors and three City Councillors in separate ward systems. This would require the development of five regional wards and three local wards.</td>
</tr>
<tr>
<td>Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:</td>
<td>not answered</td>
</tr>
<tr>
<td>Q5. Why did you choose this ward model and Council composition?</td>
<td>not answered</td>
</tr>
<tr>
<td>Q6. Why did you choose this ward model and Council composition?</td>
<td>not answered</td>
</tr>
</tbody>
</table>
Q7. Why did you choose this ward model and Council composition?

First off, it's worth noting that no system design is perfect. The best we can hope for is a system that allows for good representation, and that does not create incentives for bad politics. A ward system is meant to allow not just representation, but also the possibility of accountability. When I moved to Oshawa 3 years ago, I was shocked to see the current council system. In effect, it rewarded a council seat to the person that was beat by 9 other candidates in an election. What's more, if I wanted to contact or complain to a councillor, who was my councillor? All of them, or more correctly, none of them? So, the move to a ward system is the right one (and the will of the electorate to boot). However, while wards do provide representation, they do not guarantee accountability (although they provide the structure for it, and increase the likelihood of accountability). I disagree with the consultants general formula that more wards = more accountability. I say this because a ward system also creates the possibilities for many kinds of bad politics, such as councillors treating their wards as "fiefdoms" or as "their territory", pork-barreling deals amongst councillors where a councillor always demands - what's in it for more ward? Wards themselves do not cause these problems, they simply provide the conditions for them to occur. I promise this is going somewhere: the 10x1 or 5x2 ward models create, I think, conditions for the above situation. In the 10 ward model, the focus is too narrow. In the 5 ward model, you have 2 councillors per ward, one which is in effect the "senior" (regional) councillor, and one which is the "junior" councillor. They will be constantly competing for position within the ward. The overlapping boundaries of the 5 and 3 ward system should create conditions where a) the councillors are forced to work across boundaries, and b) the city councillors are not perceived as junior, because they work in broader wards with a ability to focus on the City. By crossing the regional ward boundaries, the city council wards should help councillors avoid that territorial behaviour. That said, it is always possible for a majority of wards to band together and start shutting out a minority of wards - and that is easier to accomplish with fewer wards. Like I said above, no system is perfect.

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)

1. Preliminary Ward Option 5-A
   not answered

Q9. Preliminary Ward Option 5-B
   not answered

Q10. Preliminary Ward Option 5-C
     not answered

Q11. Preliminary Ward Option 5-D
     not answered

Q12. Preliminary Ward Option 5-E
     not answered

Q13. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

1. Preliminary Ward Option 10-A
   not answered

Q16. Preliminary Ward Option 10-B
     not answered
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<td>Q18. Preliminary Ward Option 10-D</td>
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<td>Q19. Please explain your ranking:</td>
<td>not answered</td>
</tr>
<tr>
<td>Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)</td>
<td>1.</td>
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<tr>
<td>Q21. Preliminary Ward Option 5-A</td>
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<td>Q22. Preliminary Ward Option 5-B</td>
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<td>not answered</td>
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<tr>
<td>Q24. Preliminary Ward Option 5-D</td>
<td>not answered</td>
</tr>
<tr>
<td>Q25. Preliminary Ward Option 5-E</td>
<td>not answered</td>
</tr>
</tbody>
</table>
| Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred) | 1. 3-A  
2. 3-B  
3. 3-C |
| Q27. Preliminary Ward Option 3-A                                       | not answered |
| Q28. Preliminary Ward Option 3-B                                       | not answered |
| Q29. Preliminary Ward Option 3-C                                       | not answered |
| Q30. Please explain your ranking:                                      | not answered |
|                                                                 | I think 3A provides a more natural split of the City, along lines well understood by residents. I think most people in Oshawa recognize that there is a South Oshawa as a sector of the city, and that highway 2 is a reasonable boundary for the concept of South Oshawa (3A ward 3). I also think most people recognize the newly populated North Oshawa, north of Taunton, as a distinct area of the city (3A ward 1). That leaves middle Oshawa as ward 2 - not quite a natural ward, but 2 outta 3 ain't bad. |
| Q31. Please explain your ranking:                                      | not answered |
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1. 5-E
2. 5-B
3. 5-A
4. 5-C
5. 5-D

Q33. Preliminary Ward Option 5-A
not answered

Q34. Preliminary Ward Option 5-B
not answered

Q35. Preliminary Ward Option 5-C
not answered

Q36. Preliminary Ward Option 5-D
not answered

Q37. Preliminary Ward Option 5-E
not answered

Q38. Please explain your ranking:
I chose 5E - it creates a "downtown" ward (#4) which I think is important. I live in ward 2 in this system, the North Simcoe corridor (most of the designs kept that ward intact). Future population balance is very important as well, which 5 E, A, and B have.

Q39. Please explain your ranking:
not answered

Q40. Please provide a description of the alternative arrangement you have in mind:
not answered

Q41. How did you hear about this project? Check all that apply.
Oshawa Express

Q42. Please rate the following statements:
The reason for the project and use of my input was explained. Somewhat Agree
I have a good understanding of the topic based on information available. Agree
I feel there were good opportunities to discuss and participate. Somewhat Agree
I understand the next steps and project timing going forward Neutral

Q43. How could we improve our community engagement process?
Hold sessions /drop ins at more key locations, such as Oshawa Centre, UOIT, etc.

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27? No
Q1. What is your postal code?  L1G7J5

Q2. How old are you?  25 - 34

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
I believe the 5 ward breakdown provides a good size population in each, and we can determine boundaries to define various requirements. Increasing this to 10 means you have that many extra people trying to make executive decisions for residents. The cost of increasing Regional Council doesn't seem to be a great solution as this will increase taxes to pay for large salaries. Having 2 members represent each ward will provide residents with the ability to share their concerns with two minds, that can bring forth problems to council.

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-E  
2. 5-A  
3. 5-B  
4. 5-D  
5. 5-C

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered
Q14. Please **RANK** the four preliminary ten-ward options to elect the ten City Councillors. *(1 = most preferred and 4 = least preferred)*

<table>
<thead>
<tr>
<th>Preliminary Ward Option 10-A</th>
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</thead>
<tbody>
<tr>
<td>Preliminary Ward Option 10-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 10-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 10-D</td>
<td>not answered</td>
</tr>
</tbody>
</table>

Q19. Please explain your ranking:
not answered

Q20. Please **RANK** the five preliminary five-ward options to elect the five Regional/City Councillors. *(1 = most preferred and 5 = least preferred)*

<table>
<thead>
<tr>
<th>Preliminary Ward Option 5-A</th>
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<tbody>
<tr>
<td>Preliminary Ward Option 5-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-D</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-E</td>
<td>not answered</td>
</tr>
</tbody>
</table>

Q26. Please **RANK** the three preliminary three-ward options to elect the three City Councillors. *(1 = most preferred and 4 = least preferred)*

<table>
<thead>
<tr>
<th>Preliminary Ward Option 3-A</th>
<th>not answered</th>
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</thead>
<tbody>
<tr>
<td>Preliminary Ward Option 3-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 3-C</td>
<td>not answered</td>
</tr>
</tbody>
</table>

Q30. Please explain your ranking:
not answered
Q31. Please explain your ranking:
I do not believe that towns have the same requirements because you are in a horizontal or vertical line. The vast difference from urban vs. rural, industrial vs. commercial make it hard to develop strategies for each ward. Looking at ward 5 I thought keeping the residential communities together instead of including the downtown businesses would help the lakeview residential residents have more of a voice with the community of Donevan.

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A
not answered

Q34. Preliminary Ward Option 5-B
not answered

Q35. Preliminary Ward Option 5-C
not answered

Q36. Preliminary Ward Option 5-D
not answered

Q37. Preliminary Ward Option 5-E
not answered

Q38. Please explain your ranking:
not answered

Q39. Please explain your ranking:
not answered

Q40. Please provide a description of the alternative arrangement you have in mind:
not answered

Q41. How did you hear about this project?
Check all that apply.
Connect Oshawa website

Q42. Please rate the following statements:
The reason for the project and use of my input was explained.
Somewhat Agree
I have a good understanding of the topic based on information available.
Agree
I feel there were good opportunities to discuss and participate.
Neutral
I understand the next steps and project timing going forward
Somewhat Disagree
Q43. **How could we improve our community engagement process?**

I am new to the community and only found this information because I came to the City of Oshawa’s website for other resources. As the town knows I have moved to the area (have to change property tax ownership etc.) they could have mailed out an info card regarding these changes. Ward councilors should be sending out information 1. to new residents and 2. on this important matter.

Q44. **Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?**

No
Q1. What is your postal code?  
L1J1K8

Q2. How old are you?  
55 - 64

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
It represents an equitable balance between community representation and effective size of City Council. It is the option which has the least impact on the committee and Council structure. Provided the ward boundaries are developed to meet the three basic standards (population, community of interest, and definable boundaries), this option will provide excellent community representation on Council with a balance between City only and combined Region-City Councillors.

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-C
2. 5-B
3. 5-E
4. 5-A
5. 5-D

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered
Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

| Q15. Preliminary Ward Option 10-A | not answered |
| Q16. Preliminary Ward Option 10-B | not answered |
| Q17. Preliminary Ward Option 10-C | not answered |
| Q18. Preliminary Ward Option 10-D | not answered |

Q19. Please explain your ranking:
not answered

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

| Q21. Preliminary Ward Option 5-A | not answered |
| Q22. Preliminary Ward Option 5-B | not answered |
| Q23. Preliminary Ward Option 5-C | not answered |
| Q24. Preliminary Ward Option 5-D | not answered |
| Q25. Preliminary Ward Option 5-E | not answered |

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

| Q27. Preliminary Ward Option 3-A | not answered |
| Q28. Preliminary Ward Option 3-B | not answered |
| Q29. Preliminary Ward Option 3-C | not answered |

Q30. Please explain your ranking:
not answered
Q31. Please explain your ranking:

It is important for all neighbourhoods and income groups to be represented on Council. Reliance on population parity does not always accomplish this goal. Previously, the rural community in Oshawa was represented in a ward with a significantly smaller population than in other wards. This was done to preserve their unique community interest and was supported by a number of OMB decisions as well as by Council. I support a similar situation should be undertaken to preserve a community voice for the lower income areas predominate nearer the waterfront. Your proposals for Ward 5 should give higher preference to preserving this community voice. It is important to also look a historical voting with an specific emphasis on voter turnout. Proposed Ward 5 has a lower voter turnout as often occurs in lower income areas. Coupling low voter turnout areas (ie south of 401 highway) with much higher turnout area ( north of 401, eastern portion of city) would effective reduce if not eliminate the voice of the lower income-lower turnout communities. Option 5C is the best option to protect the waterfront communities and prevent them from being swallowed up and disenfranchised. Options 5E and 5B, while not as effective in preserving the franchise for the waterfront community, are less negatively impactful than 5A or 5D and thus should be given a higher priority. Option 5D, strip wards, would not only disenfranchise the waterfront communities, it would effectively disenfranchise all of the City south of King Street. The higher income-higher turnout communities north of King, and even more so north of Rossland, would dominate the Council as they do now under the at large system. Strip wards are effectively AT LARGE LIGHT. Option 5A appears on the face to balance population with all wards but the boundaries of ward 5 in this option are severely negative to the lower income-lower turnout communities south of the 401. Based on historical voter turnout, 2/3 of the vote in this proposed ward would come from the higher income-higher turnout neighbourhoods north of the 401 highway and thus this area would dominate and disenfranchise the remainder. It is imperative that all income groups within the City have a voice or voices on Council. The final boundaries recommended should ensure that no one neighbourhood or income group dominates others based on historical voter turnout. As it pertains to my community, and my voice on Council, I would rank Option 5C as the best, followed by 5E and 5B as the next least negative options. Options 5A and 5D would remove my community from any effective representation on City and Regional Council. It is important to note that the historical low turnout is due to our community having no representation on Council prior to 1985 (the first year of a ward system). Our community saw a Council dominated by high income residents from the north of City which led to the demand for a ward system. If you choose an option which disenfranchises over 20,000 Oshawa residents, you will further depress voter turnout and return us to the days of absent voices. Our community strongly supported the return to ward voting as only one Councillor out of 11 came from lower income-lower turnout areas and she moved to the area following her election. No Council member resident in lower income areas was elected under the at large system whether prior to 1985 or during 2010-2018 terms. I urge you strongly to support Option 5C and submit this Council.

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

<table>
<thead>
<tr>
<th>Rank</th>
<th>Option Description</th>
<th>Answer</th>
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<td>3.</td>
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<td>4.</td>
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<td>5.</td>
<td>Preliminary Ward Option 5-D</td>
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Q37 Preliminary Ward Option 5-E
not answered

Q38 Please explain your ranking:
not answered

Q39 Please explain your ranking:
not answered

Q40 Please provide a description of the alternative arrangement you have in mind:
not answered

Q41 How did you hear about this project?
Email
Check all that apply.

Q42 Please rate the following statements:

The reason for the project and use of my input was explained. Agree
I have a good understanding of the topic based on information available. Agree
I feel there were good opportunities to discuss and participate. Somewhat Agree
I understand the next steps and project timing going forward Somewhat Agree

Q43 How could we improve our community engagement process?
I would suggest that a flyer on the final ward boundaries be circulated to all residents of the City and provide them with an opportunity to respond by mail back, email, web page or phone call on their preferred options. Basing your report only on those attending meetings or visiting the City website is not a representative way to gauge public opinion on the proposed ward boundaries.

Q44 Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?
No
Q1. What is your postal code?  

L1J2B2

Q2. How old are you?  

25 - 34

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  

Yes: Accommodated through a Ten-Ward Model that elects five Regional and City Councillors in a regional five-ward system (one Regional/City Councillor per ward) and ten City Councillors in a local ten-ward system (one City Councillor per ward).

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  

not answered

Q5. Why did you choose this ward model and Council composition?  

not answered

Q6. Why did you choose this ward model and Council composition?  

Provides a voice for all wards at the Regional level.

Q7. Why did you choose this ward model and Council composition?  

not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  

1.

Q9. Preliminary Ward Option 5-A  

not answered

Q10. Preliminary Ward Option 5-B  

not answered

Q11. Preliminary Ward Option 5-C  

not answered

Q12. Preliminary Ward Option 5-D  

not answered

Q13. Preliminary Ward Option 5-E  

not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)  

1. 10-A  

2. 10-D  

3. 10-B  

4. 10-C
Q15. Preliminary Ward Option 10-A
not answered

Q16. Preliminary Ward Option 10-B
not answered

Q17. Preliminary Ward Option 10-C
not answered

Q18. Preliminary Ward Option 10-D
not answered

Q19. Please explain your ranking:

I think there is a better way to draw the wards to reflect the diverse needs of each neighbourhood. Need to examine the likeliness of these wards to the Durham Region Healthy Neighbourhood neighbourhoods. Work to ensure that while each ward has diversity, there is an ability for like neighbourhoods to be grouped together to ensure City Councillors can reflect the needs of their constituents as a whole.

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1. 5-C
2. 5-A
3. 5-B
4. 5-E
5. 5-D

Q21. Preliminary Ward Option 5-A
not answered

Q22. Preliminary Ward Option 5-B
not answered

Q23. Preliminary Ward Option 5-C
not answered

Q24. Preliminary Ward Option 5-D
not answered

Q25. Preliminary Ward Option 5-E
not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

1.

Q27. Preliminary Ward Option 3-A
not answered

Q28. Preliminary Ward Option 3-B
not answered

Q29. Preliminary Ward Option 3-C
not answered

Q30. Please explain your ranking:
not answered

Q31. Please explain your ranking:
not answered
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

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<td>5-C</td>
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<td>5-D</td>
<td>not answered</td>
</tr>
<tr>
<td>5-E</td>
<td>not answered</td>
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</table>

Q33. Preliminary Ward Option 5-A

Q34. Preliminary Ward Option 5-B

Q35. Preliminary Ward Option 5-C

Q36. Preliminary Ward Option 5-D

Q37. Preliminary Ward Option 5-E

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

Regional wards should not be drawn vertically through Oshawa - the needs are too diverse to allow Regional Councillors to represent the views of their constituents. Critical to reflect diversity while appreciating the likemindedness of neighbourhoods and things like median salaries and educational attainment.

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project? (Check all that apply.)
- Oshawa This Week
- Facebook / Twitter

Q42. Please rate the following statements:
- The reason for the project and use of my input was explained. Agree
- I have a good understanding of the topic based on information available. Agree
- I feel there were good opportunities to discuss and participate. Agree
- I understand the next steps and project timing going forward. Agree

Q43. How could we improve our community engagement process?

not answered
Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  
No
Q1. What is your postal code?
   L1G6L5

Q2. How old are you?
   35 - 44

Q3. Should the number of City Councillors be changed for the 2018 municipal election?
   No: Elect five Regional and City Councillors and three City Councillors in separate ward systems. This would require the development of five regional wards and three local wards.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:
   not answered

Q5. Why did you choose this ward model and Council composition?
   not answered

Q6. Why did you choose this ward model and Council composition?
   not answered

Q7. Why did you choose this ward model and Council composition?
   Because 10 City Councillors and an additional 5 Regional and City Councillors in unnecessarily large.

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)
   1.

Q9. Preliminary Ward Option 5-A
   not answered

Q10. Preliminary Ward Option 5-B
   not answered

Q11. Preliminary Ward Option 5-C
   not answered

Q12. Preliminary Ward Option 5-D
   not answered

Q13. Preliminary Ward Option 5-E
   not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)
   1.
Q15. Preliminary Ward Option 10-A  
   not answered

Q16. Preliminary Ward Option 10-B  
   not answered

Q17. Preliminary Ward Option 10-C  
   not answered

Q18. Preliminary Ward Option 10-D  
   not answered

Q19. Please explain your ranking:  
   not answered

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)
   1.

Q21. Preliminary Ward Option 5-A  
   not answered

Q22. Preliminary Ward Option 5-B  
   not answered

Q23. Preliminary Ward Option 5-C  
   not answered

Q24. Preliminary Ward Option 5-D  
   not answered

Q25. Preliminary Ward Option 5-E  
   not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)
   1. 3-A
   2. 3-B
   3. 3-C

Q27. Preliminary Ward Option 3-A  
   not answered

Q28. Preliminary Ward Option 3-B  
   not answered

Q29. Preliminary Ward Option 3-C  
   not answered

Q30. Please explain your ranking:
   It makes the most sense for boundary lines, and for demographics.

Q31. Please explain your ranking:
   not answered
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)
   1. 5-C
   2. 5-A
   3. 5-E
   4. 5-B
   5. 5-D

Q33. Preliminary Ward Option 5-A  
     not answered

Q34. Preliminary Ward Option 5-B  
     not answered

Q35. Preliminary Ward Option 5-C  
     not answered

Q36. Preliminary Ward Option 5-D  
     not answered

Q37. Preliminary Ward Option 5-E  
     not answered

Q38. Please explain your ranking:
     Boundary lines make the most sense.

Q39. Please explain your ranking:
     not answered

Q40. Please provide a description of the alternative arrangement you have in mind:
     not answered

Q41. How did you hear about this project? 
     Facebook / Twitter
     Facebook / Twitter

Q42. Please rate the following statements:

   The reason for the project and use of my input was explained.  
   Somewhat Agree

   I have a good understanding of the topic based on information available.  
   Somewhat Agree

   I feel there were good opportunities to discuss and participate.  
   Somewhat Agree

   I understand the next steps and project timing going forward  
   Somewhat Agree

   The reason for the project and use of my input was explained.  
   Somewhat Agree

   I have a good understanding of the topic based on information available.  
   Somewhat Agree

   I feel there were good opportunities to discuss and participate.  
   Somewhat Agree

   I understand the next steps and project timing going forward  
   Somewhat Agree
Q43. **How could we improve our community engagement process?**
   
   not answered

Q44. **Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?**
   
   No
Q1. What is your postal code?  L1J4T8

Q2. How old are you?  45 - 54

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  not answered

Q6. Why did you choose this ward model and Council composition?  not answered

Q7. Why did you choose this ward model and Council composition?  not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
   1. 5-D  
   2. 5-B  
   3. 5-A  
   4. 5-E  
   5. 5-C  

Q9. Preliminary Ward Option 5-A  not answered

Q10. Preliminary Ward Option 5-B  not answered

Q11. Preliminary Ward Option 5-C  not answered

Q12. Preliminary Ward Option 5-D  not answered

Q13. Preliminary Ward Option 5-E  not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)  1.
Q15. Preliminary Ward Option 10-A  not answered
Q16. Preliminary Ward Option 10-B  not answered
Q17. Preliminary Ward Option 10-C  not answered
Q18. Preliminary Ward Option 10-D  not answered
Q19. Please explain your ranking:
   not answered

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)
   1.

Q21. Preliminary Ward Option 5-A  not answered
Q22. Preliminary Ward Option 5-B  not answered
Q23. Preliminary Ward Option 5-C  not answered
Q24. Preliminary Ward Option 5-D  not answered
Q25. Preliminary Ward Option 5-E  not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)
   1.

Q27. Preliminary Ward Option 3-A  not answered
Q28. Preliminary Ward Option 3-B  not answered
Q29. Preliminary Ward Option 3-C  not answered

Q30. Please explain your ranking:
   not answered

Q31. Please explain your ranking:
   with system D the counselors would have responsibility for all areas of the city and are less likely to be centric to a specific area (ie: North end as opposed to south end)
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

<table>
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<tr>
<th>Question</th>
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<tr>
<td>Preliminary Ward Option 5-D</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 5-E</td>
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</table>

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

not answered

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project? Check all that apply.

Facebook / Twitter

Q42. Please rate the following statements:

- The reason for the project and use of my input was explained.
  - Neutral

- I have a good understanding of the topic based on information available.
  - Neutral

- I feel there were good opportunities to discuss and participate.
  - Neutral

- I understand the next steps and project timing going forward.
  - Somewhat Agree

Q43. How could we improve our community engagement process?

not answered

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?

No
Q1. What is your postal code?  
L1J1N1

Q2. How old are you?  
18 - 24

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
not answered

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-E  
2. 5-C  
3. 5-A  
4. 5-B  
5. 5-D

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)  
1.
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<td>Q16 Preliminary Ward Option 10-B</td>
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<td>Q17 Preliminary Ward Option 10-C</td>
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</tr>
<tr>
<td>Q18 Preliminary Ward Option 10-D</td>
<td>not answered</td>
</tr>
<tr>
<td>Q19 Please explain your ranking:</td>
<td>not answered</td>
</tr>
<tr>
<td>Q20 Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)</td>
<td>1.</td>
</tr>
<tr>
<td>Q21 Preliminary Ward Option 5-A</td>
<td>not answered</td>
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<tr>
<td>Q22 Preliminary Ward Option 5-B</td>
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<td>Q23 Preliminary Ward Option 5-C</td>
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<td>Q24 Preliminary Ward Option 5-D</td>
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</tr>
<tr>
<td>Q25 Preliminary Ward Option 5-E</td>
<td>not answered</td>
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<tr>
<td>Q26 Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)</td>
<td>1.</td>
</tr>
<tr>
<td>Q27 Preliminary Ward Option 3-A</td>
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</tr>
<tr>
<td>Q28 Preliminary Ward Option 3-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Q29 Preliminary Ward Option 3-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Q30 Please explain your ranking:</td>
<td>not answered</td>
</tr>
<tr>
<td>Q31 Please explain your ranking:</td>
<td>There's better representation for where I live</td>
</tr>
<tr>
<td>Q32 Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)</td>
<td>1.</td>
</tr>
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</table>
Q33. Preliminary Ward Option 5-A  
not answered

Q34. Preliminary Ward Option 5-B  
not answered

Q35. Preliminary Ward Option 5-C  
not answered

Q36. Preliminary Ward Option 5-D  
not answered

Q37. Preliminary Ward Option 5-E  
not answered

Q38. Please explain your ranking:  
not answered

Q39. Please explain your ranking:  
not answered

Q40. Please provide a description of the alternative arrangement you have in mind:  
not answered

Q41. How did you hear about this project?  
Check all that apply.

- Oshawa This Week
- Oshawa Express
- Facebook / Twitter
- Other

Q42. Please rate the following statements:

The reason for the project and use of my input was explained.  
Agree

I have a good understanding of the topic based on information available.  
Agree

I feel there were good opportunities to discuss and participate.  
Neutral

I understand the next steps and project timing going forward  
Neutral

Q43. How could we improve our community engagement process?

508-275 Wentworth Street West - Buzzer# 0050

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  
No
Q1. What is your postal code?

L1G7S5

Q2. How old are you?

45 - 54

Q3. Should the number of City Councillors be changed for the 2018 municipal election?

No: Elect five Regional and City Councillors and three City Councillors in separate ward systems. This would require the development of five regional wards and three local wards.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:

not answered

Q5. Why did you choose this ward model and Council composition?

not answered

Q6. Why did you choose this ward model and Council composition?

not answered

Q7. Why did you choose this ward model and Council composition?

I believe it's the simplest and most reasonable solution.

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)

1.

Q9. Preliminary Ward Option 5-A

not answered

Q10. Preliminary Ward Option 5-B

not answered

Q11. Preliminary Ward Option 5-C

not answered

Q12. Preliminary Ward Option 5-D

not answered

Q13. Preliminary Ward Option 5-E

not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

1.
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<td>Preliminary Ward Option 10-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 10-C</td>
<td>not answered</td>
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<tr>
<td>Preliminary Ward Option 10-D</td>
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</tr>
<tr>
<td>Please explain your ranking:</td>
<td>not answered</td>
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<td>Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)</td>
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<td>Preliminary Ward Option 5-B</td>
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<td>Preliminary Ward Option 5-D</td>
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</tr>
<tr>
<td>Preliminary Ward Option 5-E</td>
<td>not answered</td>
</tr>
<tr>
<td>Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)</td>
<td>1. 3-B</td>
</tr>
<tr>
<td></td>
<td>2. 3-A</td>
</tr>
<tr>
<td></td>
<td>3. 3-C</td>
</tr>
<tr>
<td>Preliminary Ward Option 3-A</td>
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</tr>
<tr>
<td>Preliminary Ward Option 3-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Preliminary Ward Option 3-C</td>
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</tr>
<tr>
<td>Please explain your ranking:</td>
<td>I believe option 3B has the fairest division of population.</td>
</tr>
<tr>
<td>Please explain your ranking:</td>
<td>not answered</td>
</tr>
</tbody>
</table>

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Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1. 5-B
2. 5-E
3. 5-A
4. 5-C
5. 5-D

Q33. Preliminary Ward Option 5-A  
not answered

Q34. Preliminary Ward Option 5-B  
not answered

Q35. Preliminary Ward Option 5-C  
not answered

Q36. Preliminary Ward Option 5-D  
not answered

Q37. Preliminary Ward Option 5-E  
not answered

Q38. Please explain your ranking:

I think 5 B best represents neighbourhoods having like issues.

Q39. Please explain your ranking:

not answered

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project?  
Check all that apply.

Facebook / Twitter

Q42. Please rate the following statements:

The reason for the project and use of my input was explained.  
Agree

I have a good understanding of the topic based on information available.  
Agree

I feel there were good opportunities to discuss and participate.  
Agree

I understand the next steps and project timing going forward  
Agree

Q43. How could we improve our community engagement process?

not answered

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?

No
Q1. What is your postal code?  L1G5J8

Q2. How old are you?  25 - 34

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  Yes: Accommodated through a Ten-Ward Model that elects five Regional and City Councillors in a regional five-ward system (one Regional/City Councillor per ward) and ten City Councillors in a local ten-ward system (one City Councillor per ward).

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:

not answered

Q5. Why did you choose this ward model and Council composition?  not answered


Q7. Why did you choose this ward model and Council composition?  not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  1.

Q9. Preliminary Ward Option 5-A  not answered

Q10. Preliminary Ward Option 5-B  not answered

Q11. Preliminary Ward Option 5-C  not answered

Q12. Preliminary Ward Option 5-D  not answered

Q13. Preliminary Ward Option 5-E  not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)  1. 10-B  2. 10-A  3. 10-C  4. 10-D
Q15. Preliminary Ward Option 10-A not answered
Q16. Preliminary Ward Option 10-B not answered
Q17. Preliminary Ward Option 10-C not answered
Q18. Preliminary Ward Option 10-D not answered
Q19. Please explain your ranking:
   
   Best option

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

   1. 5-C
   2. 5-A
   3. 5-B
   4. 5-D
   5. 5-E

Q21. Preliminary Ward Option 5-A not answered
Q22. Preliminary Ward Option 5-B not answered
Q23. Preliminary Ward Option 5-C not answered
Q24. Preliminary Ward Option 5-D not answered
Q25. Preliminary Ward Option 5-E not answered
Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

   1.

Q27. Preliminary Ward Option 3-A not answered
Q28. Preliminary Ward Option 3-B not answered
Q29. Preliminary Ward Option 3-C not answered
Q30. Please explain your ranking:

   not answered
Q31. Please explain your ranking:

   not answered
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A
not answered

Q34. Preliminary Ward Option 5-B
not answered

Q35. Preliminary Ward Option 5-C
not answered

Q36. Preliminary Ward Option 5-D
not answered

Q37. Preliminary Ward Option 5-E
not answered

Q38. Please explain your ranking:
not answered

Q39. Please explain your ranking:
These two options are more evenly distributed. Ward one should not be any bigger than it is.

Q40. Please provide a description of the alternative arrangement you have in mind:
not answered

Q41. How did you hear about this project? Check all that apply.
Facebook / Twitter

Q42. Please rate the following statements:
The reason for the project and use of my input was explained. Neutral
I have a good understanding of the topic based on information available. Agree
I feel there were good opportunities to discuss and participate. Neutral
I understand the next steps and project timing going forward Neutral

Q43. How could we improve our community engagement process?
Better marketing

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27? No
Q1. What is your postal code?  
L1J3L9

Q2. How old are you?  
65+

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:

Q5. Why did you choose this ward model and Council composition?  
not answered

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)

1. 5-E
2. 5-A
3. 5-B
4. 5-C
5. 5-D

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

1.  

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Q15. Preliminary Ward Option 10-A
   not answered

Q16. Preliminary Ward Option 10-B
   not answered

Q17. Preliminary Ward Option 10-C
   not answered

Q18. Preliminary Ward Option 10-D
   not answered

Q19. Please explain your ranking:
   not answered

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)
   1.

Q21. Preliminary Ward Option 5-A
   not answered

Q22. Preliminary Ward Option 5-B
   not answered

Q23. Preliminary Ward Option 5-C
   not answered

Q24. Preliminary Ward Option 5-D
   not answered

Q25. Preliminary Ward Option 5-E
   not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)
   1.

Q27. Preliminary Ward Option 3-A
   not answered

Q28. Preliminary Ward Option 3-B
   not answered

Q29. Preliminary Ward Option 3-C
   not answered

Q30. Please explain your ranking:
   not answered

Q31. Please explain your ranking:
   Good population parity

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)
   1.
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<td>Q40. Please provide a description of the alternative arrangement you have in mind:</td>
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<td>Q41. How did you hear about this project?</td>
<td>Word of mouth</td>
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<tr>
<td>Check all that apply.</td>
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<tr>
<td>Q42. Please rate the following statements:</td>
<td></td>
</tr>
<tr>
<td>The reason for the project and use of my input was explained.</td>
<td>Somewhat Agree</td>
</tr>
<tr>
<td>I have a good understanding of the topic based on information available.</td>
<td>Agree</td>
</tr>
<tr>
<td>I feel there were good opportunities to discuss and participate.</td>
<td>Agree</td>
</tr>
<tr>
<td>I understand the next steps and project timing going forward</td>
<td>Agree</td>
</tr>
<tr>
<td>Q43. How could we improve our community engagement process?</td>
<td>not answered</td>
</tr>
<tr>
<td>Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?</td>
<td>No</td>
</tr>
</tbody>
</table>
Q1. What is your postal code? L1H7K4

Q2. How old are you? 25 - 34

Q3. Should the number of City Councillors be changed for the 2018 municipal election? Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement: Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?
I didn't see the 5-3 model working that easily and electing separately didn't make much sense. While I believe is reducing government size, I'm not sure the councillors are the place to accomplish this (more appropriate for city and regionally bureaucratia). I don't think we should expand beyond 10 councillors. I believe they can effectively manage regional and city portfolios with the 5+5 model.

Q6. Why did you choose this ward model and Council composition? not answered

Q7. Why did you choose this ward model and Council composition? not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)
1. 5-E
2. 5-B
3. 5-A
4. 5-C
5. 5-D

Q9. Preliminary Ward Option 5-A not answered

Q10. Preliminary Ward Option 5-B not answered

Q11. Preliminary Ward Option 5-C not answered

Q12. Preliminary Ward Option 5-D not answered

Q13. Preliminary Ward Option 5-E not answered
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<th>Question</th>
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</tr>
<tr>
<td>Q30. Please explain your ranking:</td>
<td>not answered</td>
</tr>
</tbody>
</table>
Q31. Please explain your ranking:

Ward's should have some natural barriers to make is simple and less confusing, I think using the 407E as the natural barrier for Ward's 1&2 make sense. Option d makes no sense for the logistical issues with having the separation of barriers north south only, the community grew and continues to grow from South to North (with expansion of existing hamlets of course). The needs of the rural community are different from South Oshawa community and having councillors represent distinct regions of the city would be beneficial.

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

<table>
<thead>
<tr>
<th>Ranking</th>
<th>Preliminary Ward Option 5-A</th>
<th>Preliminary Ward Option 5-B</th>
<th>Preliminary Ward Option 5-C</th>
<th>Preliminary Ward Option 5-D</th>
<th>Preliminary Ward Option 5-E</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>not answered</td>
<td>not answered</td>
<td>not answered</td>
<td>not answered</td>
<td>not answered</td>
</tr>
<tr>
<td>2</td>
<td></td>
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<td>3</td>
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<td>4</td>
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<tr>
<td>5</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

Q33. Please explain your ranking:

not answered

Q34. Please explain your ranking:

not answered

Q35. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project?

Facebook / Twitter

Check all that apply.

Q42. Please rate the following statements:

- The reason for the project and use of my input was explained. Agree
- I have a good understanding of the topic based on information available. Somewhat Agree
- I feel there were good opportunities to discuss and participate. Somewhat Agree
- I understand the next steps and project timing going forward Somewhat Disagree
Q43. **How could we improve our community engagement process?**

The report on the website did not compare Oshawa to other similar sized regional/city councils in Ontario which would have been helpful, understanding of course regional council has already decided on their makeup.

Q44. **Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?**

No
Q1. What is your postal code? L1k0j4

Q2. How old are you? 35 - 44

Q3. Should the number of City Councillors be changed for the 2018 municipal election? Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement: Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition? This composition maintains consistency with the current number of representatives on Council and provides a simple way to represent the City on Council into the future.

Q6. Why did you choose this ward model and Council composition? not answered

Q7. Why did you choose this ward model and Council composition? not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)
   1. 5-E
   2. 5-A
   3. 5-B
   4. 5-C
   5. 5-D

Q9. Preliminary Ward Option 5-A not answered

Q10. Preliminary Ward Option 5-B not answered

Q11. Preliminary Ward Option 5-C not answered

Q12. Preliminary Ward Option 5-D not answered

Q13. Preliminary Ward Option 5-E not answered
Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

1.

Q15. Preliminary Ward Option 10-A  not answered

Q16. Preliminary Ward Option 10-B  not answered

Q17. Preliminary Ward Option 10-C  not answered

Q18. Preliminary Ward Option 10-D  not answered

Q19. Please explain your ranking:
not answered

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q21. Preliminary Ward Option 5-A  not answered

Q22. Preliminary Ward Option 5-B  not answered

Q23. Preliminary Ward Option 5-C  not answered

Q24. Preliminary Ward Option 5-D  not answered

Q25. Preliminary Ward Option 5-E  not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

1.

Q27. Preliminary Ward Option 3-A  not answered

Q28. Preliminary Ward Option 3-B  not answered

Q29. Preliminary Ward Option 3-C  not answered

Q30. Please explain your ranking:
not answered
Q31. Please explain your ranking:

5E seems to provide a reasonable balance in terms of population throughout the City over the long term, while maintaining effective voices on Council for the diverse communities of interest that exist throughout the City (South, Rural, Downtown and University)

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A

not answered

Q34. Preliminary Ward Option 5-B

not answered

Q35. Preliminary Ward Option 5-C

not answered

Q36. Preliminary Ward Option 5-D

not answered

Q37. Preliminary Ward Option 5-E

not answered

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

not answered

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project? Check all that apply.

Oshawa Express

Q42. Please rate the following statements:

The reason for the project and use of my input was explained.

Somewhat Agree

I have a good understanding of the topic based on information available.

Somewhat Agree

I feel there were good opportunities to discuss and participate.

Somewhat Agree

I understand the next steps and project timing going forward

Agree

Q43. How could we improve our community engagement process?

not answered
Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?

No
Q1. What is your postal code?  
   L1K2P3

Q2. How old are you?  
   35 - 44

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
   Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
   Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
   I believe all areas of Oshawa should have representation at the Regional level, however I believe there is still a need to have local representation. I think a City Council of 15 members is far too large, and a Council of 5 is too small for a city the size of Oshawa.

Q6. Why did you choose this ward model and Council composition?  
   not answered

Q7. Why did you choose this ward model and Council composition?  
   not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
   1. 5-A  
   2. 5-E  
   3. 5-B  
   4. 5-C  
   5. 5-D

Q9. Preliminary Ward Option 5-A  
   not answered

Q10. Preliminary Ward Option 5-B  
     not answered

Q11. Preliminary Ward Option 5-C  
     not answered

Q12. Preliminary Ward Option 5-D  
     not answered

Q13. Preliminary Ward Option 5-E  
     not answered
Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)

<table>
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<tr>
<td>Q17. Preliminary Ward Option 10-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Q18. Preliminary Ward Option 10-D</td>
<td>not answered</td>
</tr>
<tr>
<td>Q19. Please explain your ranking:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>not answered</td>
</tr>
</tbody>
</table>

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

<table>
<thead>
<tr>
<th>Question</th>
<th>Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q21. Preliminary Ward Option 5-A</td>
<td>not answered</td>
</tr>
<tr>
<td>Q22. Preliminary Ward Option 5-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Q23. Preliminary Ward Option 5-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Q24. Preliminary Ward Option 5-D</td>
<td>not answered</td>
</tr>
<tr>
<td>Q25. Preliminary Ward Option 5-E</td>
<td>not answered</td>
</tr>
</tbody>
</table>

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)

<table>
<thead>
<tr>
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<tbody>
<tr>
<td>Q27. Preliminary Ward Option 3-A</td>
<td>not answered</td>
</tr>
<tr>
<td>Q28. Preliminary Ward Option 3-B</td>
<td>not answered</td>
</tr>
<tr>
<td>Q29. Preliminary Ward Option 3-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Q30. Please explain your ranking:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>not answered</td>
</tr>
</tbody>
</table>
Q31. Please explain your ranking:

I believe that 5-A provides the best representation both now and moving forward, based on the population variances. It is also geographically broken along logical lines in the City. 5-E is my second choice for similar reasons, but the division lines are not as logical to me. I do not support strip wards as shown in 5-D as both now and in the future the population variances are too great.

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1. not answered

Q33. Preliminary Ward Option 5-A

not answered

Q34. Preliminary Ward Option 5-B

not answered

Q35. Preliminary Ward Option 5-C

not answered

Q36. Preliminary Ward Option 5-D

not answered

Q37. Preliminary Ward Option 5-E

not answered

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

not answered

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project? Check all that apply.

Oshawa This Week
Facebook / Twitter

Q42. Please rate the following statements:

The reason for the project and use of my input was explained. Agree
I have a good understanding of the topic based on information available. Agree
I feel there were good opportunities to discuss and participate. Agree
I understand the next steps and project timing going forward Agree

Q43. How could we improve our community engagement process?

not answered
Q44 Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  
No
Q1. What is your postal code?  
L1H3Z7

Q2. How old are you?  
45 - 54

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
not answered

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-E  
2. 5-A  
3. 5-B  
4. 5-D  
5. 5-C

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)  
1.
Q15. Preliminary Ward Option 10-A  
not answered

Q16. Preliminary Ward Option 10-B  
not answered

Q17. Preliminary Ward Option 10-C  
not answered

Q18. Preliminary Ward Option 10-D  
not answered

Q19. Please explain your ranking:  
not answered

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)  
1.

Q21. Preliminary Ward Option 5-A  
not answered

Q22. Preliminary Ward Option 5-B  
not answered

Q23. Preliminary Ward Option 5-C  
not answered

Q24. Preliminary Ward Option 5-D  
not answered

Q25. Preliminary Ward Option 5-E  
not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)  
1.

Q27. Preliminary Ward Option 3-A  
not answered

Q28. Preliminary Ward Option 3-B  
not answered

Q29. Preliminary Ward Option 3-C  
not answered

Q30. Please explain your ranking:  
not answered

Q31. Please explain your ranking:  
Option 5E is the map that best ensures representation by population while protecting/recognizing communities of interest, with 5A and 5B falling in behind. In my opinion, Option 5C will lead to the perpetuation of a fiefdom in the south end, while 5D isn't a reasonable configuration at all.
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)  

1.  

Q33. Preliminary Ward Option 5-A  
not answered  

Q34. Preliminary Ward Option 5-B  
not answered  

Q35. Preliminary Ward Option 5-C  
not answered  

Q36. Preliminary Ward Option 5-D  
not answered  

Q37. Preliminary Ward Option 5-E  
not answered  

Q38. Please explain your ranking:  
not answered  

Q39. Please explain your ranking:  
not answered  

Q40. Please provide a description of the alternative arrangement you have in mind:  
not answered  

Q41. How did you hear about this project?  
Facebook / Twitter  

Check all that apply.  

Q42. Please rate the following statements:  

The reason for the project and use of my input was explained.  
Agree  

I have a good understanding of the topic based on information available.  
Somewhat Agree  

I feel there were good opportunities to discuss and participate.  
Somewhat Agree  

I understand the next steps and project timing going forward.  
Somewhat Agree  

Q43. How could we improve our community engagement process?  
not answered  

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  
No
Q1. What is your postal code?  
Llj2e1

Q2. How old are you?  
55 - 64

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
not answered

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-E  
2. 5-A  
3. 5-B  
4. 5-C  
5. 5-D

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)  
1.
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<td>Q29. Preliminary Ward Option 3-C</td>
<td>not answered</td>
</tr>
<tr>
<td>Q30. Please explain your ranking:</td>
<td>not answered</td>
</tr>
<tr>
<td>Q31. Please explain your ranking:</td>
<td>5e is the best option in my opinion</td>
</tr>
<tr>
<td>Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)</td>
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Q33. Preliminary Ward Option 5-A  
   not answered

Q34. Preliminary Ward Option 5-B  
   not answered

Q35. Preliminary Ward Option 5-C  
   not answered

Q36. Preliminary Ward Option 5-D  
   not answered

Q37. Preliminary Ward Option 5-E  
   not answered

Q38. Please explain your ranking:  
   not answered

Q39. Please explain your ranking:  
   not answered

Q40. Please provide a description of the alternative arrangement you have in mind:  
   not answered

Q41. How did you hear about this project?  
   Word of mouth

Q42. Please rate the following statements:
   The reason for the project and use of my input was explained. Somewhat Agree
   I have a good understanding of the topic based on information available. Agree
   I feel there were good opportunities to discuss and participate. Somewhat Agree
   I understand the next steps and project timing going forward Agree

Q43. How could we improve our community engagement process?  
   not answered

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  
   No
Q1. What is your postal code?
L1K3A1

Q2. How old are you?
45 - 54

Q3. Should the number of City Councillors be changed for the 2018 municipal election?
Yes: Accommodated through a Ten-Ward Model that elects five Regional and City Councillors in a regional five-ward system (one Regional/City Councillor per ward) and ten City Councillors in a local ten-ward system (one City Councillor per ward).

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:
not answered

Q5. Why did you choose this ward model and Council composition?
not answered

Q6. Why did you choose this ward model and Council composition?
not answered

Q7. Why did you choose this ward model and Council composition?
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)
1.

Q9. Preliminary Ward Option 5-A
not answered

Q10. Preliminary Ward Option 5-B
not answered

Q11. Preliminary Ward Option 5-C
not answered

Q12. Preliminary Ward Option 5-D
not answered

Q13. Preliminary Ward Option 5-E
not answered

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)
1. 10-A
2. 10-B
3. 10-C
4. 10-D

118
Q15. Preliminary Ward Option 10-A  
not answered

Q16. Preliminary Ward Option 10-B  
not answered

Q17. Preliminary Ward Option 10-C  
not answered

Q18. Preliminary Ward Option 10-D  
not answered

Q19. Please explain your ranking:

in options 3 and 4 north ward too large and includes areas where councillor does not live in and does not understand the rural needs of the community options 1 and 2 are more relevant to communities

Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred) 

1. 5-D  
2. 5-B  
3. 5-A  
4. 5-E  
5. 5-C

Q21. Preliminary Ward Option 5-A  
not answered

Q22. Preliminary Ward Option 5-B  
not answered

Q23. Preliminary Ward Option 5-C  
not answered

Q24. Preliminary Ward Option 5-D  
not answered

Q25. Preliminary Ward Option 5-E  
not answered

Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred) 

1.  

Q27. Preliminary Ward Option 3-A  
not answered

Q28. Preliminary Ward Option 3-B  
not answered

Q29. Preliminary Ward Option 3-C  
not answered

Q30. Please explain your ranking: 
not answered

Q31. Please explain your ranking: 
not answered
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A  not answered

Q34. Preliminary Ward Option 5-B  not answered

Q35. Preliminary Ward Option 5-C  not answered

Q36. Preliminary Ward Option 5-D  not answered

Q37. Preliminary Ward Option 5-E  not answered

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

makes sense to represent smaller areas of population councillor resides in and understands the needs of the public they are representing

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project?  Check all that apply.

Connect Oshawa website
Word of mouth
Other

Q42. Please rate the following statements:

The reason for the project and use of my input was explained.  Somewhat Agree

I have a good understanding of the topic based on information available.  Neutral

I feel there were good opportunities to discuss and participate.  Neutral

I understand the next steps and project timing going forward  Neutral

Q43. How could we improve our community engagement process?

more explanation of process and options made available

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  No
Q1. What is your postal code?  
L1G6L1

Q2. How old are you?  
18 - 24

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
Because it would allow for more representation within a ward for both regional and city, having one city councillor and one region councillor would allow for a city councillor to represent their constituents based on city issues whereas regional can represent their constituents based on regional issues.

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-C  
2. 5-D  
3. 5-E  
4. 5-B  
5. 5-A

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered
Q14. Please RANK the four preliminary ten- 
ward options to elect the ten City 
Councillors. (1 = most preferred and 4 
= least preferred)

1.

Q15. Preliminary Ward Option 10-A not answered

Q16. Preliminary Ward Option 10-B not answered

Q17. Preliminary Ward Option 10-C not answered

Q18. Preliminary Ward Option 10-D not answered

Q19. Please explain your ranking:

not answered

Q20. Please RANK the five preliminary five- 
ward options to elect the five 
Regional/City Councillors. (1 = most 
preferred and 5 = least preferred)

1.

Q21. Preliminary Ward Option 5-A not answered

Q22. Preliminary Ward Option 5-B not answered

Q23. Preliminary Ward Option 5-C not answered

Q24. Preliminary Ward Option 5-D not answered

Q25. Preliminary Ward Option 5-E not answered

Q26. Please RANK the three preliminary 
three-ward options to elect the three 
City Councillors. (1 = most preferred 
and 4 = least preferred)

1.

Q27. Preliminary Ward Option 3-A not answered

Q28. Preliminary Ward Option 3-B not answered

Q29. Preliminary Ward Option 3-C not answered

Q30. Please explain your ranking:

not answered
Q31. Please explain your ranking:
   Because I feel each councillor should represent an equal amount of constituents and shouldn't have a
   competition between North and South, each should ward should be represented and treated fairly to
   represent everyone.

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City
   Councillors. (1 = most preferred and 5 = least preferred)

   1. Preliminary Ward Option 5-A

   Q33. Preliminary Ward Option 5-B

   Q34. Preliminary Ward Option 5-C

   Q35. Preliminary Ward Option 5-D

   Q36. Preliminary Ward Option 5-E

   Q37. Preliminary Ward Option 5-E

Q38. Please explain your ranking:

   not answered

Q39. Please explain your ranking:

   not answered

Q40. Please provide a description of the alternative arrangement you have in mind:

   not answered

Q41. How did you hear about this project? Email
   Check all that apply.

Q42. Please rate the following statements:
   The reason for the project and use of my input Agree
   was explained.
   I have a good understanding of the topic Agree
   based on information available.
   I feel there were good opportunities to discuss Agree
   and participate.
   I understand the next steps and project timing Agree
   going forward

Q43. How could we improve our community engagement process?

   not answered
Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?

No
Q1. What is your postal code?  
L1G 7M

Q2. How old are you?  
55 - 64

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).

Q5. Why did you choose this ward model and Council composition?  
I believe this would be the most practical in terms of financial and in accommodating staff in terms of facilities to house them. It is the least disruptive and both regional and city councillors can work together as a team to meet the needs of their ward constituents.

Q6. Why did you choose this ward model and Council composition?  
not answered

Q7. Why did you choose this ward model and Council composition?  
not answered

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-A  
2. 5-E  
3. 5-B  
4. 5-C  
5. 5-D

Q9. Preliminary Ward Option 5-A  
not answered

Q10. Preliminary Ward Option 5-B  
not answered

Q11. Preliminary Ward Option 5-C  
not answered

Q12. Preliminary Ward Option 5-D  
not answered

Q13. Preliminary Ward Option 5-E  
not answered
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<thead>
<tr>
<th>Question</th>
<th>Answer</th>
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<tr>
<td>Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)</td>
<td>1.</td>
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<td>Q15. Preliminary Ward Option 10-A</td>
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<td>Q18. Preliminary Ward Option 10-D</td>
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<td>Q19. Please explain your ranking:</td>
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<td>Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)</td>
<td>1.</td>
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<td>Q21. Preliminary Ward Option 5-A</td>
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<td>Q22. Preliminary Ward Option 5-B</td>
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<td>Q23. Preliminary Ward Option 5-C</td>
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<td>Q24. Preliminary Ward Option 5-D</td>
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<td>Q25. Preliminary Ward Option 5-E</td>
<td>not answered</td>
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<tr>
<td>Q26. Please RANK the three preliminary three-ward options to elect the three City Councillors. (1 = most preferred and 4 = least preferred)</td>
<td>1.</td>
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<td>Q27. Preliminary Ward Option 3-A</td>
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<td>Q28. Preliminary Ward Option 3-B</td>
<td>not answered</td>
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<tr>
<td>Q29. Preliminary Ward Option 3-C</td>
<td>not answered</td>
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<tr>
<td>Q30. Please explain your ranking:</td>
<td>not answered</td>
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</table>
Q31. Please explain your ranking:

I chose as I did as the boundaries I prefer are consistent blocks of the city that look like they are in line with roadways making a natural and understandable boundary, without adding little irregular pockets of homes along the borders. I do not believe the layered and horizontal ward boundaries would be represented in a consistent manner, as they cut through and break up communities within the City.

Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A

not answered

Q34. Preliminary Ward Option 5-B

not answered

Q35. Preliminary Ward Option 5-C

not answered

Q36. Preliminary Ward Option 5-D

not answered

Q37. Preliminary Ward Option 5-E

not answered

Q38. Please explain your ranking:

not answered

Q39. Please explain your ranking:

not answered

Q40. Please provide a description of the alternative arrangement you have in mind:

not answered

Q41. How did you hear about this project?

Check all that apply.

- Oshawa This Week
- Connect Oshawa website
- Other

Q42. Please rate the following statements:

The reason for the project and use of my input was explained.

Agree

I have a good understanding of the topic based on information available.

Agree

I feel there were good opportunities to discuss and participate.

Agree

I understand the next steps and project timing going forward

Agree
Q43. **How could we improve our community engagement process?**

I'm not sure... there are people who will by nature engage in government initiatives and there are those who will not. Unless it is a particularly contentious issue, I believe most trust that you will do the right thing for the entire community.

---

Q44. **Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?**

No
Q1. What is your postal code?  
not answered  

Q2. How old are you?  
35 - 44  

Q3. Should the number of City Councillors be changed for the 2018 municipal election?  
Yes: This should be accommodated through a Five-Ward Model.  

Q4. This should be accommodated through a Five-Ward Model should reflect the following Council composition and ward arrangement:  
Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).  

Q5. Why did you choose this ward model and Council composition?  
not answered  

Q6. Why did you choose this ward model and Council composition?  
not answered  

Q7. Why did you choose this ward model and Council composition?  
not answered  

Q8. Please RANK the five preliminary five-ward options. (1 = most preferred and 5 = least preferred)  
1. 5-E  
2. 5-A  
3. 5-B  
4. 5-C  
5. 5-D  

Q9. Preliminary Ward Option 5-A  
not answered  

Q10. Preliminary Ward Option 5-B  
not answered  

Q11. Preliminary Ward Option 5-C  
not answered  

Q12. Preliminary Ward Option 5-D  
not answered  

Q13. Preliminary Ward Option 5-E  
not answered  

Q14. Please RANK the four preliminary ten-ward options to elect the ten City Councillors. (1 = most preferred and 4 = least preferred)  
1.
Q15. Preliminary Ward Option 10-A: not answered
Q16. Preliminary Ward Option 10-B: not answered
Q17. Preliminary Ward Option 10-C: not answered
Q18. Preliminary Ward Option 10-D: not answered
Q19. Please explain your ranking:
   not answered
Q20. Please RANK the five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)
   1.
Q21. Preliminary Ward Option 5-A: not answered
Q22. Preliminary Ward Option 5-B: not answered
Q23. Preliminary Ward Option 5-C: not answered
Q24. Preliminary Ward Option 5-D: not answered
Q25. Preliminary Ward Option 5-E: not answered
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   1.
Q27. Preliminary Ward Option 3-A: not answered
Q28. Preliminary Ward Option 3-B: not answered
Q29. Preliminary Ward Option 3-C: not answered
Q30. Please explain your ranking:
   not answered
Q31. Please explain your ranking:
   5 seems to connect similar communities together while providing for rational ways to expand wards in future
Q32. Please RANK five preliminary five-ward options to elect the five Regional/City Councillors. (1 = most preferred and 5 = least preferred)

1.

Q33. Preliminary Ward Option 5-A  not answered

Q34. Preliminary Ward Option 5-B  not answered

Q35. Preliminary Ward Option 5-C  not answered

Q36. Preliminary Ward Option 5-D  not answered

Q37. Preliminary Ward Option 5-E  not answered

Q38. Please explain your ranking:
not answered

Q39. Please explain your ranking:
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Q40. Please provide a description of the alternative arrangement you have in mind:
not answered

Q41. How did you hear about this project?  Oshawa This Week
    Check all that apply.  Connect Oshawa website

Q42. Please rate the following statements:
The reason for the project and use of my input was explained.  Somewhat Agree
I have a good understanding of the topic based on information available.  Somewhat Agree
I feel there were good opportunities to discuss and participate.  Somewhat Agree
I understand the next steps and project timing going forward  Somewhat Agree

Q43. How could we improve our community engagement process?
not answered

Q44. Did you, or are you planning to attend any of the Public Consultations on April 19, 25 or 27?  No
Public Feedback - Hard Copy Submissions
<table>
<thead>
<tr>
<th>Submission #</th>
<th>Responded at</th>
<th>Question 1: Postal Code</th>
<th>Question 2: Age</th>
<th>Question 3: Should the number of City Councillors be changed for the 2018 municipal election?</th>
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<td>1</td>
<td>Community Consultation 1</td>
<td>L1G 6S8</td>
<td>65+</td>
<td>Yes: This should be accommodated through a Five-Ward Model. - Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).</td>
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<td>Community Consultation 1</td>
<td>L1H 7K4</td>
<td>55 - 64</td>
<td>Yes: This should be accommodated through a Five-Ward Model. - Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).</td>
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<td>Yes: This should be accommodated through a Five-Ward Model. - Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).</td>
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<td>Community Consultation 2</td>
<td>L1J 1A1</td>
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<td>Community Consultation 2</td>
<td>L1J 3W6</td>
<td>65+</td>
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<td>Community Consultation 2</td>
<td>L1J 2S8</td>
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<td>12</td>
<td>Community Consultation 3</td>
<td>L1G 7C6</td>
<td>65+</td>
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<td>Community Consultation 3</td>
<td>L1J 5L7</td>
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<td>Yes: This should be accommodated through a Five-Ward Model. - Elect five Regional and City Councillors and five City Councillors in a single five-ward system (one Councillor and Regional Councillor and one City Councillor per ward).</td>
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<td>14</td>
<td>Community Consultation 3</td>
<td>L1J 5N9</td>
<td>35 - 44</td>
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# Oshawa Ward Boundary Review Round 2 Community Consultation Feedback form - Responses to Hard Copy Submissions

## Question 4

### Question 4: Rank the 5-Ward Option

<table>
<thead>
<tr>
<th>Submission #</th>
<th>5-A</th>
<th>5-B</th>
<th>5-C</th>
<th>5-D</th>
<th>5-E</th>
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</table>

### Why do you prefer this option?

- They don't meet the accepted criteria as they are not block wards.
- They seem to consider neighborhood connections and interest.
- Do not prefer at all.
- Population is grouped well. Combines similar areas together.
- More fairly divided with representative to attend to each ward's particular needs.
- Easier to understand for voters than the 10 ward system. Main rd. boundaries are natural divisions for Oshawa Citizens. Reflects natural boundary for South Oshawa.
- Better for South Oshawa.
- Not a bad grouping - just not the best option.
- This option is simple. It keeps the parts that are similar together in clear functional lines.
- Better option for South Oshawa.
- This option is better than 5b for South Oshawa.
- Similar to old system less confusing.
- Best definition/representation of South Oshawa + East Oshawa. Best parity fit to accommodate future growth. preserves downtown best by incorporating a portion west of Ritson Rd. where similar downtown interests present.

---

- 1
- 5
- 5
- 5
- 5
- 1
- 1
- 1
- 1
- 1
- 1
- 1
- 1
- 1
- 1
- 1
- 1

---

**Note:** The table above contains the ranked options for the 5-Ward Option, along with reasons for preference as provided by respondents who completed the feedback form.
<table>
<thead>
<tr>
<th>Submission #</th>
<th>Question 5: Rank the 10-Ward Option</th>
<th>Question 6: Rank the 3-Ward Option</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Ranking (1 being most preferred, 4 being least preferred)</td>
<td>Why do you prefer this option?</td>
</tr>
<tr>
<td></td>
<td>10-A 10-B 10-C 10-D 10-A 10-B 10-C 10-D 3-A 3-B 3-C 3-A 3-B 3-C</td>
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<td>Oshawa Express</td>
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- **Question 7:** How did you hear about this project?
- **Question 8:** Please rate the following statements:
  - I understand the next steps and project timing going forward.
  - I feel there were good opportunities to discuss and participate.
  - I have a good understanding of the topic based on information available.
  - The reason for the project and use of my input was explained.

- **Question 9:** How could we improve our community engagement process?
  - More use of community newspaper to explain the process and give pros & cons of each example.
  - Make review easier to read.
  - Keep doing what you are doing.
  - More review – more legible.
  - Make forms more user friendly. Absolute no to strip wards.
Appendix B – Five-Ward Preliminary Options
City of Oshawa
Preliminary Ward Option 5-A

- Proposed Ward 1 includes rural Oshawa, Taunton as well as emerging urban growth areas in Kedron and Columbus.
- Proposed Ward 2 extends from Winchester Road to Rossland Road west of Ritson Road and includes the communities of Windfields, Samac, Northwood, Northglen and Centennial.
- Extending east of Ritson Road from Taunton Road to Bond Street East/King Street East, Proposed Ward 3 includes the communities of Pinecrest and Eastdale.
- Proposed Ward 4 covers the area south of Rossland Road to Highway 401 west of Ritson Road and includes Downtown Oshawa and large portions of the Central and O’Neill neighbourhoods, as well as Vanier and McLaughlin.
- South Oshawa is represented by Proposed Ward 5 which extends south from Highway 401, Ritson Road and Bond Street East/King Street East and includes the communities of Lakeview, Farewell and Donevan.
- Design achieves reasonable population parity in 2017 which improves to a more favourable population balance by ward by 2026.

<table>
<thead>
<tr>
<th>Ward</th>
<th>2017 Population</th>
<th>2017 Variance</th>
<th>2026 Population</th>
<th>2026 Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ward 1</td>
<td>21,170</td>
<td>0.62</td>
<td>34,550</td>
<td>0.91</td>
</tr>
<tr>
<td>Ward 2</td>
<td>33,530</td>
<td>0.98</td>
<td>38,290</td>
<td>1.01</td>
</tr>
<tr>
<td>Ward 3</td>
<td>37,420</td>
<td>1.09</td>
<td>37,055</td>
<td>0.98</td>
</tr>
<tr>
<td>Ward 4</td>
<td>41,070</td>
<td>1.20</td>
<td>41,715</td>
<td>1.10</td>
</tr>
<tr>
<td>Ward 5</td>
<td>38,220</td>
<td>1.11</td>
<td>37,290</td>
<td>0.99</td>
</tr>
<tr>
<td>Total</td>
<td>171,410</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Ward Average</td>
<td>34,282</td>
<td></td>
<td>37,780</td>
<td></td>
</tr>
</tbody>
</table>
City of Oshawa
Preliminary Ward Option 5-B

- Rural Oshawa, the community of Taunton and emerging urban growth areas in Kedron and Columbus are represented under Proposed Ward 1 which is bound by Highway 407, Ritson Road and Taunton Road to the south.

- Proposed Ward 2 extends from Highway 407 to Rossland Road west of Ritson Road and Wilson Road and includes the communities of Windfields, Northwood, Samac, Northglen and Centennial.

- Proposed Ward 3 extends south of Rossland Road, west of Wilson Road, and north of King Street, Park Road and Highway 401 and includes the McLaughlin, O’Neill and Vanier communities.

- Extending south of Taunton Road to Highway 401/Bloor Street East, east of Wilson Road, Proposed Ward 4 includes the communities of Pinecrest, Eastdale and Donevan.

- Proposed Ward 5 is bound to the north by Highway 401, Park Road, King Street, Wilson Road and Bloor Street East. It includes the Central community and the communities south of Highway 401.

- Design achieves reasonable population parity in 2017 which improves to a more favourable population balance by ward by 2026.

<table>
<thead>
<tr>
<th>Ward</th>
<th>Population</th>
<th>Variance</th>
<th>Population</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ward 1</td>
<td>21,170</td>
<td>0.62</td>
<td>34,550</td>
<td>0.91</td>
</tr>
<tr>
<td>Ward 2</td>
<td>39,160</td>
<td>1.14</td>
<td>43,825</td>
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<tr>
<td>Ward 3</td>
<td>36,730</td>
<td>1.07</td>
<td>36,180</td>
<td>0.96</td>
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<tr>
<td>Ward 4</td>
<td>38,960</td>
<td>1.14</td>
<td>37,955</td>
<td>1.00</td>
</tr>
<tr>
<td>Ward 5</td>
<td>35,390</td>
<td>1.03</td>
<td>36,390</td>
<td>0.96</td>
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<tr>
<td>Total</td>
<td>171,410</td>
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<td>188,900</td>
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</tr>
<tr>
<td>Ward Average</td>
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<td>37,780</td>
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</tr>
</tbody>
</table>
City of Oshawa  
Preliminary Ward Option 5-C

- Design reflects five east-west oriented wards.
- Proposed Ward 1 includes rural Oshawa and the communities of Windfields, Northwood and Samac as well as emerging growth areas in Kedron and Columbus.
- Proposed Ward 2 is bound by Taunton Road, Harmony Road and Conlin Road to the north and Rossland Road to the south and includes the communities of Northglen, Centennial and Pinecrest.
- The communities of McLaughlin, O’Neill and Eastdale are captured in Ward 3 which is bound by Rossland Road to the north and King Street and Bond Street to the south.
- Proposed Ward 4 extends from King Street and Bond Street to the north to Highway 401 and Bloor Street East in the south and includes the communities of Vanier, Central and Donevan.
- Bound by Highway 401 and Bloor Street East to the north and Lake Ontario to the south, Proposed Ward 5 covers the communities of Stevenson, Lakeview, Farewell and Beaton.
- While the design achieves reasonable population parity in Proposed Wards 1 through 4, the population in Ward 5 is below the optimal range.

<table>
<thead>
<tr>
<th>Ward</th>
<th>2017 Population</th>
<th>2017 Variance</th>
<th>2026 Population</th>
<th>2026 Variance</th>
</tr>
</thead>
<tbody>
<tr>
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<td>30,490</td>
<td>0.89</td>
<td>47,010</td>
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<tr>
<td>Ward 2</td>
<td>44,300</td>
<td>1.29</td>
<td>45,195</td>
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<tr>
<td>Ward 3</td>
<td>39,740</td>
<td>1.16</td>
<td>39,710</td>
<td>1.05</td>
</tr>
<tr>
<td>Ward 4</td>
<td>35,695</td>
<td>1.04</td>
<td>36,090</td>
<td>0.96</td>
</tr>
<tr>
<td>Ward 5</td>
<td>21,185</td>
<td>0.62</td>
<td>20,895</td>
<td>0.55</td>
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<tr>
<td>Total</td>
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<td>188,900</td>
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</tr>
<tr>
<td>Ward Average</td>
<td>34,282</td>
<td></td>
<td>37,780</td>
<td></td>
</tr>
</tbody>
</table>
**City of Oshawa**

**Preliminary Ward Option 5-D**

- Represents a north-south “strip-ward” design where all proposed wards include a cross-section of urban and rural areas of the City.

- The design utilizes major north-south markers as ward boundaries including Park Road, Oshawa Creek, Simcoe Street, Ritson Road and Harmony Road.

- While this design achieves reasonable population parity in 2017, the population balance is less favourable by 2026.

<table>
<thead>
<tr>
<th>Ward</th>
<th>Population 2017</th>
<th>Variance 2017</th>
<th>Population 2026</th>
<th>Variance 2026</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ward 1</td>
<td>27,690</td>
<td>0.81</td>
<td>26,385</td>
<td>0.70</td>
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<tr>
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<td>32,625</td>
<td>0.95</td>
<td>35,430</td>
<td>0.94</td>
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<tr>
<td>Ward 3</td>
<td>32,165</td>
<td>0.94</td>
<td>35,425</td>
<td>0.94</td>
</tr>
<tr>
<td>Ward 4</td>
<td>46,350</td>
<td>1.35</td>
<td>52,510</td>
<td>1.39</td>
</tr>
<tr>
<td>Ward 5</td>
<td>32,580</td>
<td>0.95</td>
<td>39,150</td>
<td>1.04</td>
</tr>
<tr>
<td>Total</td>
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<td></td>
<td>188,900</td>
<td></td>
</tr>
<tr>
<td>Ward Average</td>
<td>34,282</td>
<td></td>
<td>37,780</td>
<td></td>
</tr>
</tbody>
</table>

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City of Oshawa
Preliminary Ward Option 5-E

- Rural Oshawa, the community of Taunton and emerging urban growth areas in Kedron and Columbus are represented under Proposed Ward 1 which is bound by Highway 407, Ritson Road and Taunton Road to the south.

- Proposed Ward 2 extends from Highway 407 to Rossland Road west of Ritson Road and includes the communities of Windfields, Northwood, Samac, Northglen and a majority of Centennial.

- Proposed Ward 3 extends from Taunton Road to Olive Avenue east of Ritson Road and Wilson Road and includes the communities of Pinecrest, Eastdale and the northern portion of Donevan.

- The communities of McLaughlin and O’Neill, northern areas of Vanier and Central as well as Downtown Oshawa are included in Proposed Ward 4 which extends north-south from Rossland Road to Gibb Street/Olive Avenue west of Wilson Road.

- Proposed Ward 5 extends south from Gibb Street and Olive Avenue.

- Design achieves reasonable population parity in 2017 which improves to a more favourable population balance by ward by 2026.

<table>
<thead>
<tr>
<th>Ward</th>
<th>2017 Population</th>
<th>Variances</th>
<th>2026 Population</th>
<th>Variances</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ward 1</td>
<td>21,170</td>
<td>0.62</td>
<td>34,550</td>
<td>0.91</td>
</tr>
<tr>
<td>Ward 2</td>
<td>33,530</td>
<td>0.98</td>
<td>38,290</td>
<td>1.01</td>
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<tr>
<td>Ward 3</td>
<td>39,785</td>
<td>1.16</td>
<td>39,095</td>
<td>1.03</td>
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<tr>
<td>Ward 4</td>
<td>39,655</td>
<td>1.16</td>
<td>40,485</td>
<td>1.07</td>
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<tr>
<td>Ward 5</td>
<td>37,270</td>
<td>1.09</td>
<td>36,480</td>
<td>0.97</td>
</tr>
<tr>
<td>Total</td>
<td>171,410</td>
<td></td>
<td>188,900</td>
<td></td>
</tr>
<tr>
<td>Ward Average</td>
<td>34,282</td>
<td></td>
<td>37,780</td>
<td></td>
</tr>
</tbody>
</table>
Appendix C – Final Options Select
Demographic and Socio-Economic Characteristics by Ward
Option 1: Population and Select Demographic and Socio-Economic Characteristics by Ward

<table>
<thead>
<tr>
<th>Ward</th>
<th>2017</th>
<th>2026</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Population</td>
<td>Population</td>
</tr>
<tr>
<td>Ward 1</td>
<td>21,170</td>
<td>34,550</td>
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<tr>
<td>Ward Average</td>
<td>34,282</td>
<td>37,780</td>
</tr>
</tbody>
</table>

1. Reflects permanent population including Census undercount of approximately 4% as well as non-permanent post-secondary student population
Option 2: Population and Select Demographic and Socio-Economic Characteristics by Ward

<table>
<thead>
<tr>
<th>Ward</th>
<th>2017</th>
<th>2026</th>
</tr>
</thead>
<tbody>
<tr>
<td>Population</td>
<td>2017</td>
<td>2026</td>
</tr>
<tr>
<td>Ward 1</td>
<td>21,170</td>
<td>34,550</td>
</tr>
<tr>
<td>Ward 2</td>
<td>33,530</td>
<td>38,290</td>
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<tr>
<td>Ward 3</td>
<td>39,748</td>
<td>39,095</td>
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<td>Ward 4</td>
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<tr>
<td>Ward 5</td>
<td>37,270</td>
<td>36,480</td>
</tr>
<tr>
<td>Total</td>
<td>171,410</td>
<td>188,900</td>
</tr>
<tr>
<td>Ward Average</td>
<td>34,282</td>
<td>37,780</td>
</tr>
</tbody>
</table>

1. Reflects permanent population including Census undercount of approximately 4% as well as non-permanent post-secondary student population

Source: Derived from 2016 Statistics Canada by Watson & Associates Economists Ltd.

Source: Derived from 2011 CensusPlus, Environics Analytics by Watson & Associates Economists Ltd.