

To: Development Services Committee

From: Paul D. Ralph, BES, RPP, MCIP, Commissioner,
Development Services Department

Report Number: DS-17-105

Date of Report: May 25, 2017

Date of Meeting: May 29, 2017

Subject: Spring Progress Report on the Development Services
Department 2017 Business Plan

File: A-1000

1.0 Purpose

The purpose of this report is to provide the status of certain key items advanced in 2017 related to the Development Services Department Business Plan (the Plan) which implements the Oshawa Strategic Plan.

Attachment 1 to this report is the Spring Progress Report on the Development Services Department 2017 Business Plan.

2.0 Recommendation

That the Development Services Committee recommend to City Council:

That, Report DS-17-105 dated May 25, 2017 concerning the Spring Progress Report on the Development Services Department 2017 Business Plan be received for information.

3.0 Executive Summary

Not applicable.

4.0 Input From Other Sources

The implementation of the Plan is a team effort that involves staff from all Departments, the Development Services Committee, Council and external stakeholders (e.g. Downtown B.I.A., business and development community, post-secondary institutions, Advisory Committees, other levels of government, Group 20Twenty and the Airport Committees).

5.0 Analysis

The Oshawa Strategic Plan 2015-2019 (Our Focus, Our Future) was approved by Council after receiving public and stakeholder input.

The Oshawa Strategic Plan serves as the City's highest level policy document. It guides the work of the City, our decisions and the development of our community.

The Oshawa Strategic Plan identifies the following five strategic goals that guide decisions made by the City with guiding principles of sustainability and financial stewardship:

- Economic Prosperity and Financial Stewardship
- Accountable Leadership
- Social Equity
- Cultural Vitality
- Environmental Responsibility

The Oshawa Strategic Plan is implemented by all Departments through the annual Business Plans and our day to day work.

A number of key items have been advanced with the support of the Development Services Committee and Council and the teamwork with other Departments and stakeholders.

The Spring Progress Report on the 2017 Business Plan forms Attachment 1 to this report.

In addition, the City is experiencing another good year in development. New development growth includes a mix of single detached and multi-residential development (e.g. townhouses and apartments) and strong non-residential development (e.g. governmental/institutional, commercial and industrial).

The end of April 2017 building permit statistics are as follows:

- Overall Construction Value - \$185,895,500
- Residential Construction Value - \$156,657,400
- Non-Residential Construction Value - \$29,238,100
- Total Number of New Units - 657
- Total Number of Single Detached dwellings - 115
- Total Number of accessory apartments, semi-detached dwellings and duplexes - 41
- Total Number of townhouses and apartments – 501

In addition Development Services staff have been advancing such matters as the Request for Proposals for a new marina, various Real Estate initiatives, work on the Durham Region's Climate Adaptation Plan, the City's Drive-through Study and a new multi-year Accessibility Plan.

6.0 Financial Implications

Not applicable.

7.0 Relationship to the Oshawa Strategic Plan

This report provides an update on certain strategies in the Oshawa Strategic Plan.

A handwritten signature in black ink that reads "Paul D. Ralph". The signature is written in a cursive style with some capital letters.

Paul D. Ralph, BES, RPP, MCIP, Commissioner,
Development Services Department

2017 Spring Progress Report on the Business Plan in Relation to the Oshawa Strategic Plan – Development Services Department

Services Areas: Administration & Accessibility Services; Building Permits and Inspection; Economic Development; Engineering; Planning; Oshawa Executive Airport

Mission Statement: We deliver services that contribute to the development of an amazing city.

Objective	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy	Status
<ul style="list-style-type: none"> ▪ Enhance the potential for job growth by leveraging Oshawa key economic strengths and assets 	<p>Goal: Economic Prosperity and Financial Stewardship Theme: Build and Further Diversify Our Economy Strategy Number: 1</p>	N/A	<ul style="list-style-type: none"> ▪ Economic Development Services staff continually work with private business to advance growth in the City ▪ 13.1 %year over year job growth - #1 City in Canada (Daily Commercial News) ▪ Money Sense – #1 GTHA City to buy Real Estate ▪ Foreign Direct Investment – 2nd best investment strategy of smaller North American Cities
<ul style="list-style-type: none"> ▪ Continue downtown revitalization via the implementation of Plan 20Twenty 	<p>Goal: Economic Prosperity and Financial Stewardship Theme: Build and Further Diversify Our Economy Strategy Number: 6.</p>	N/A	<ul style="list-style-type: none"> ▪ Implementing the new Community Improvement Plan for the Downtown Urban Growth Centre ▪ Implementing the Pilot Project for Sandwich Board Signs ▪ Preparation of retail attraction documents underway ▪ Processing development applications for mixed use development submitted by Medallion for former Fittings site and by Bond and Mary Development for new development at the northeast corner of Bond Street East and Mary Street North ▪ Advanced new cycle track along Athol

Objective	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy	Status
			<p>Street between Mary Street South and Centre Street South</p> <ul style="list-style-type: none"> ▪ Community Services staff continue to advance new L.E.D. lighting and painting street light fixtures to black
<ul style="list-style-type: none"> ▪ Implement the Oshawa Executive Airport Business Plan 	<p>Goal: Economic Prosperity and Financial Stewardship</p> <p>Theme: Build and Further Diversify Our Economy</p> <p>Strategy Number: 8.</p>	N/A	<ul style="list-style-type: none"> ▪ Council approved budget and tendering of work for reconstruction of Runway 12/30 ▪ Finalized design of Jane Avenue berm ▪ Nav Canada is continuing to finish construction of a new tower at the Airport ▪ Purchased lands northwest of the Airport for the Runway Extension Safety Area ▪ Advancing the South Field Airport Master Plan Study ▪ Community events held including Easter Egg Hunt ▪ Advancing site plan design for two corporate aircraft hangars ▪ Regional Council approved funding for the marketing of the Airport. Airport Manager working with Region on marketing program ▪ Participated in the study Flying Together: The Southern Ontario Airport Network
<ul style="list-style-type: none"> ▪ Implement the Integrated Transportation Master Plan 	<p>Goal: Economic Prosperity and Financial Stewardship</p> <p>Theme: Safe and Reliable Infrastructure</p> <p>Strategy Number: 2.</p>	N/A	<ul style="list-style-type: none"> ▪ Staff are providing input on update to Regional Transportation Plan to ensure City's ITMP initiatives are considered ▪ Continuing to work with the Province and others to advance GO Train extension

Objective	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy	Status
<ul style="list-style-type: none"> ▪ Provide a safe, reliable and connected active transportation network, which supports transit, cycling and walking via the implementation of the Active Transportation Master Plan 	<p>Goal: Social Equity Theme: An Active, Healthy and Safe Community Strategy Number: 2.</p>	N/A	<ul style="list-style-type: none"> ▪ Continue to support Active Transportation Advisory Committee ▪ New trail/bike facility construction being advanced in new subdivisions and in other locations ▪ Held a Public Information Centre and advanced design of a new cycle track along Athol Street between Mary Street South and Centre Street South
<ul style="list-style-type: none"> ▪ Develop community plan to reduce greenhouse gas emissions and energy use 	<p>Goal: Environmental Responsibility Theme: Proactive Environmental Management Strategy Number: 3.</p>	N/A	<ul style="list-style-type: none"> ▪ Draft terms of reference for community plan will be prepared later in 2017
<ul style="list-style-type: none"> ▪ Strategically manage and sufficiently fund the City's present and future assets 	<p>Goal: Economic Prosperity and Financial Stewardship Theme: Safe and Reliable Infrastructure Strategy Number: 3.</p>	<p>Strategic Area: Infrastructure Investment Operating Costs</p>	<ul style="list-style-type: none"> ▪ Continue to implement Asset Management Plan ▪ Participated in KPMG audit of Asset Management Plan ▪ Participating in update to City's Development Charge By-law ▪ Council approved a 1% increase to the 2017 budget dedicated for infrastructure
<ul style="list-style-type: none"> ▪ Ensure the City Official Plan is current and up-to-date 	<p>Goal: Economic Prosperity and Financial Stewardship Theme: Wise Land Use Strategy Number: 4.</p>	N/A	<ul style="list-style-type: none"> ▪ Official Plan amendment (OPA 179) adopted by Council, has received Region of Durham approval ▪ Advancing draft terms of reference for Columbus Part II Planning Area

Objective	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy	Status
<ul style="list-style-type: none"> ▪ Develop and implement a city-wide broadband strategy in partnership with community stakeholders that will capitalize on existing infrastructure, attract and grow the creative economy and support Oshawa’s selection as a “Smart21” community 	<p>Goal: Economic Prosperity and Financial Stewardship</p> <p>Theme: Safe and Reliable Infrastructure</p> <p>Strategy Number: 5.</p>	N/A	<ul style="list-style-type: none"> ▪ Research by Economic Development Services has been undertaken of broadband strategies in other municipalities ▪ Continuing to work with service providers to expand their network (i.e. municipal consent process) ▪ Flash Fibre announced its new service to be provided in Oshawa/Region of Durham ▪ Continuing to consult with service providers to see if they would install new infrastructure as part of City road reconstruction projects ▪ Reviewing City of Pickering’s “Dig Once” Program ▪ Encouraging service providers to work together to place new infrastructure in joint trenches when each other digs a trench for a new service ▪ Working with Region on its Broadband Strategy Study ▪ Undertaking broadband/internet speed study in City with Canada Internet Registration Authority (CIRA)
<ul style="list-style-type: none"> ▪ Support growth of City’s post-secondary education institutions 	<p>Goal: Economic Prosperity and Financial Stewardship</p> <p>Theme: Build and Diversify Our Economy</p> <p>Strategy Number: 5.</p>	N/A	<ul style="list-style-type: none"> ▪ Undertaking building permit inspection of new Software and Informatics Research Centre for UOIT on north side of Conlin Road West ▪ Undertaking building permit inspection of new Collaborative Learning Centre for Durham College along Simcoe Street North frontage south of Conlin Road West ▪ Council approved providing \$1 million infrastructure funding for new

Objective	Relationship to Oshawa Strategic Plan	Relationship to Financial Strategy	Status
			Collaborative Learning Centre at Durham College <ul style="list-style-type: none"> ▪ Advanced Memorandum of Understanding with UOIT and Durham College to establish Oshawa as a Centre of Urban Innovation ▪ Reviewing Trent University Durham’s request for land at the north part of the Civic Recreation Complex for new campus development
<ul style="list-style-type: none"> ▪ Support Heritage 	Goal: Cultural Vitality Theme: Enrich Our Community Through Culture Strategy Number: 1.	N/A	<ul style="list-style-type: none"> ▪ Considering heritage matters as part of South Field Airport Master Plan ▪ Continuing to honour our War Dead and Veterans on new street names ▪ Continue to support Heritage Oshawa ▪ Advancing plaque design and text to honour history of Memorial Park
<ul style="list-style-type: none"> ▪ Protect Natural Heritage Features 	Goal: Environmental Responsibility Theme: Proactive Environmental Management Strategy Number: 1.	N/A	<ul style="list-style-type: none"> ▪ Sensitive features such as woodlots, creek valleys and wetlands are identified and conveyed to the City during the development approval process ▪ In 2017 approximately 17.7 hectares (43.7 ac.) of such features have been conveyed to the City for protection